

Information Technology

Fred Banner, Director

The Information Technology (IT) Department's mission is to provide innovative, reliable and secure technology solutions that are aligned with City of Franklin's goals and objectives to enhance City services. Our vision requires IT to focus on providing professional and prompt service to our community by strengthening the City's technology infrastructure and delivering useful solutions that meet Franklin's needs and goals.

Measurement / Goal	FY12	FY13	FY14
Number of ArcMap Licenses –GIS	70	80	90
Number of 800 MHz Radios (Motorola)	724	725	725
Number of Cell Phones (Verizon Wireless)	251	260	260
Number of Wireless Lines (Verizon Wireless)	427	435	480
Number of Active User Extensions –Phone System (Cisco Systems)	506	510	667
Number of Desktop Computers	410	500	525
Number of Laptops	227	300	315
Number of Servers	53(18)*	53(50)*	30(65)*
Help Desk / HelpStar Requests by Category:			
800 MHz Radios	114	120	140
Financial Applications	85	90	90
FIRE –Computer Technology	200	200	200
GIS	211	230	240
Hardware	330	350	450
Phones	375	350	400
Police – Computer Technology	690	700	650
Printers	162	161	200
Software	1270	1350	1400
TriTech	5	10	10
Web Related	225	235	350

* Physical servers of which virtual are in ().

Stats / Zone Summary for 800 MHz System: From January 1, 2013 to January 1, 2014	
Total Active Calls: Jan.1,2013 to Jan.1, 2014	1,296,156
Duration:	4,887:37:25 (hours/minutes/seconds)
Total Push to Talks:	2,868,220
Average Voice Call Duration:	0:00:14 (seconds)



Sustainable Franklin

The IT Department continues to promote “Green” by targeting approximately 400 computers to be a part of the Energy Savings Group. These workstations are scheduled to shut down nightly at 9 pm. They do not come back on unless the user powers them on. The department continues to participate in “server virtualization.” Virtualization is a method of partitioning a single physical server into multiple servers. In 2013 we reduced fifteen servers to one and plan to continue this process in 2014.

Our department began recycling wireless phones with e-Cycle instead of selling them on GovDeals. This company partners with Verizon Wireless. Retired phones retain sensitive data and they also contain toxic materials. Not only will the City continue to recover financial value (\$2000 for 160 devices in 2013) from obsolete devices, we will be protecting sensitive data from unintended exposure and also help protect the environment from electronic waste since all material sent to e-Cycle is recycled.

All of our retired computer hardware is picked up by a local recycle facility. Disk drives are shredded and the remaining hardware is broken down. If the components can be reused to build another computer system, these units are donated to Boys and Girls Clubs in Tennessee. Recently, this entity has started to accept monitors.

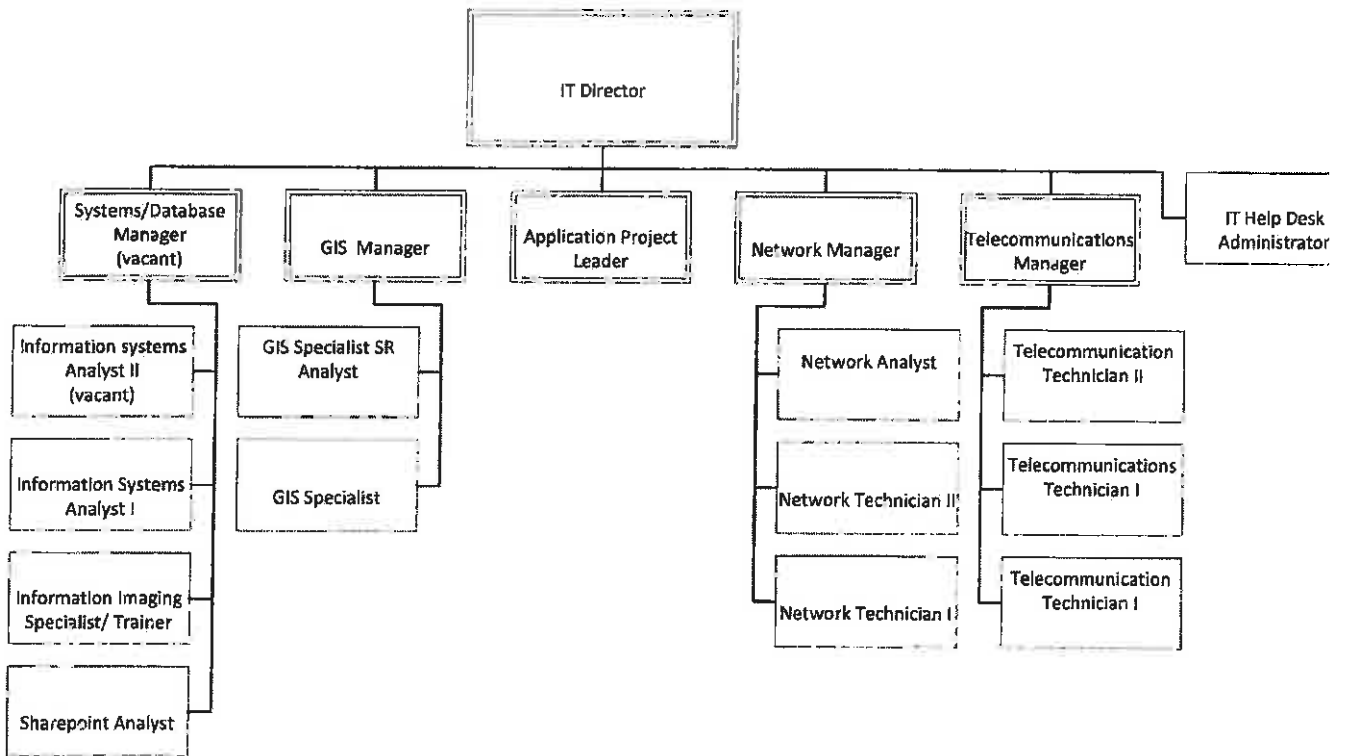
Department Mission:

To provide innovative, reliable, and secure technology solutions that are aligned with City of Franklin’s goals and objectives to enhance City services.

Department Vision:

Information Technology (IT) is focused on providing professional and prompt service to our community by strengthening the City of Franklin’s technology infrastructure, and delivering innovative solutions that meet our City’s needs and goals.

Organizational Chart



Staffing by Position

City of Franklin
 2014-2015 Fiscal Year Budget
 General Fund - IT
 Personnel by Position

Position	Pay Grade	FY 2014			FY 2015		
		Full-Time	Part-Time	Not Funded	Full-Time	Part-Time	Not Funded
IT Director	L	1	0	0	1	0	0
Systems/Database Manager	J	1	0	0	1	0	0
Telecommunications Manager	J	1	0	0	1	0	0
Applications Project Leader	J	1	0	0	1	0	0
Network Manager	J	1	0	0	1	0	0
GIS Manager	I	1	0	0	1	0	0
Sharepoint Analyst	H	1	0	0	1	0	0
Information Systems Analyst II	H	1	0	0	1	0	0
Network Analyst	H	0	0	0	1	0	0
Information Imaging Specialist/Trainer	G	1	0	0	1	0	0
GIS Specialist Sr	G	1	0	0	1	0	0
Network Technician II	G	1	0	0	1	0	0
Telecommunications Technician II	G	0	0	0	1	0	0
Telecommunications Technician I	F	2	0	0	2	0	0
Network Technician I	F	1	0	0	1	0	0
Information Systems Analyst I	F	1	0	0	1	0	0
GIS Specialist	E	1	0	0	1	0	0
IT Help Desk Administrator	E	1	0	0	1	0	0
Intern	---	0	2	0		1	0
TOTALS		17	2	0	19	1	0

Narrative of Personnel Changes	New Position		Reclassification		Pay Grade (if reclassification creates new job title)
	Title	Pay Grade	From Job Title	To Job Title	
Telecommunications Technician II (new position)		F			
Network Analyst (new position)		H			
Delete ITS Specialist (Trsf from TOC)		F			

Departmental Career Development Path	Pay Grade	Requirements		
		Degree	Experience	Certifications

Budget Notes/Objectives

Information Technology

Personnel:

The new IT organization was submitted and approved by the Budget and Finance Committee in February 2014. The positions of Network Analyst and Communications Technician II were added for 2014-2015.

Operations:

Maintenance costs continue to increase in part due to the new software we are implementing. Annual maintenance for existing software systems average 10% to 20% increases each year.

Capital:

For 2015 we are not requesting any capital hardware. All of our hardware replacement budget for 2015 has individual unit pricing less than \$25,000.

For our software capital (over \$25,000), we are requesting \$50,000 for Mobile Data Management software. This enables the IT Department to prevent access to a remote device (laptop- phone ETC) if such a unit was lost or stolen. The software enables us to better manage laptops both in house and in the field.

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	EA2014 Estd 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
	Personnel								
=	81110 REGULAR PAY	600,237	888,283	1,021,602	859,473	1,083,221	1,125,995	1,159,775	1,194,588
	81120 OVERTIME PAY	13,822	26,213	19,000	34,366	19,000			
+	81150 TEMPORARY WORK BY NON-CITY EMPLOYEES	176,426	30,069	100,000	107,346	150,000			
	1 various								
	2 DBA	160,000		100,000	107,346	150,000			
	3 Tech Writer	60,000							
	4 Line Item 4								
	5 Line Item 5								
*	Amount missing from detail	(43,560)	30,069						
=	81199 VACANCY ADJUSTMENT	990,479	942,575	1,104,846	1,001,185	1,223,959	1,086,585	(40,592)	(41,810)
	TOTAL WAGES							1,119,183	1,152,766
=	81410 FICA (EMPLOYER'S SHARE)	60,383	67,143	76,153	69,000	83,631	86,139	88,723	91,386
=	81420 MEDICAL PREMIUMS	128,970	160,425	179,869	158,000	174,256	179,484	184,868	190,414
=	81430 GROUP INSURANCE PREMIUMS	13,133	14,419	16,540	15,000	16,355	16,846	17,351	17,872
=	81440 EMPLOYEE INSURANCE CONTRIBUTIONS	(24,865)	(28,982)	(36,759)	(35,000)	(35,021)	(36,072)	(37,154)	(38,288)
	81450 RETIREMENT CONTRIBUTIONS	111,679	106,988	100,065	104,000	104,087	107,220	110,436	113,749
	81465 DEFERRED COMP MATCH		6,548	8,462	8,462	8,462	8,718	8,977	9,247
	81470 WORKERS COMPENSATION PREMIUMS	119	756	178	230	187	193	198	204
	81475 WORKERS COMPENSATION CLAIMS								
=	XBEN TOTAL BENEFITS	289,319	326,277	343,510	319,692	351,968	362,526	373,399	384,603
=	XPER TOTAL PERSONNEL	1,279,798	1,268,852	1,448,356	1,320,877	1,575,927	1,449,111	1,492,582	1,537,361
	Operations								
	82110 MAILING & OUTBOUND SHIPPING SERVICES	690	636	3,100	500	500	500	500	500
	82120 FREIGHT FOR INBOUND PURCHASED ITEMS	231	298	520	600	400	400	400	400
	82130 VEHICLE LICENSES & TITLES	30	30	50	50				
=	XTRC TOTAL TRANSPORTATION CHARGES	951	903	3,670	1,150	900	900	900	900
	82210 PRINTING & COPYING SERVICES, OUTSOURCED	357	246		300	200	200	200	200
	82245 FINGERPRINTING FEES	180	180	200	200	200	200	200	200
	82250 TESTING & PHYSICALS	97	342	520	300	300	300	300	300
=	XOPSV TOTAL OPERATING SERVICES	454	768	720	600	700	700	700	700
	82310 LEGAL NOTICES		207		1,200	500	500	500	500
	82350 DUES FOR MEMBERSHIPS	1,493	1,252	3,500	2,700	2,500	2,500	2,500	2,500
	82380 PUBLICATIONS, NON-TRAINING		152		300	200	200	200	200
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	1,493	1,611	3,720	4,200	3,200	3,200	3,200	3,200
	82410 ELECTRIC SERVICE	38,727	39,500	53,360	46,000	53,360	53,360	53,360	53,360
	82435 SOLID WASTE SERVICE	1,745							
	82450 TELEPHONE SERVICE	1,967	2,071	1,300	2,000	1,500	1,500	1,500	1,500
	82465 CELLULAR TELEPHONE SERVICE	13,828	13,888	15,000	15,000	15,000	15,000	15,000	15,000
	82470 INTERNET & RELATED SERVICES	5,119	5,388	7,000	7,000	7,000	7,000	7,000	7,000
	82483 CONNECTION CHARGES					2,000	2,000	2,000	2,000
=	XUTIL TOTAL UTILITIES	61,386	59,847	76,660	70,000	78,860	78,860	78,860	78,920
+	82510 COMPUTER SERVICES	942,265	1,325,318	1,479,000	2,000,000	1,450,300	1,362,300	1,382,300	1,414,300
	1 various	942,265	1,084,940	2,688,000					
	10 Commvault (data backup software)		32,000			33,000	35,000	37,000	40,000
	11 OnBase (document imaging software)		26,000			35,000	40,000	45,000	50,000

2015 Budget - 11041350 INFORMATION TECHNOLOGY
3/31/2014 2:57:11 PM

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	EA2014 Estid 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
12	Nearpoint (e-discovery software)								
13	LGA (Local Government current revenue management software)			21,000		17,000			
14	VmWare (virtual disk operating system)			45,000		25,000			
15	Ironport (firewall software)			10,000		85,000	23,000	23,000	23,000
16	Cisco (computer switches and disk system)								
17	Trend Micro (desktop and laptop anti-virus software)			10,000		7,500	71,000	71,000	71,000
18	Empower (time entry system)			14,000		16,000	7,500	7,500	7,500
19	Geo Jobe (GIS analytic software)			6,000		6,000	6,000	6,000	6,000
2	Police & Fire (operating system software (several modules))			300,000		250,000	250,000	250,000	250,000
20	HelpStar (help desk software)			8,000		8,000	8,000	8,000	8,000
21	Xmedius (faxing software)			4,000		4,000	4,000	4,000	4,000
22	Neustar (domain network software (how we are found on the Internet))			4,000		5,000	5,000	6,000	7,000
23	Solar Winds (network management software)			17,000		2,000	3,000	3,000	4,000
24	Net Motion					12,000	15,000	20,000	25,000
25	EMC DR (disaster recovery system)			36,000		45,000	45,000	50,000	60,000
26	KACE (PC software maintenance tools)			7,000		7,000	7,000	8,000	8,000
27	QuestActive Administrator & Security Explorer					4,500	4,500	4,500	4,500
28	Quest Desktop Authority					16,000	16,000	16,000	16,000
29	Treesize Pro					1,400	1,400	1,400	1,400
3	Motorola (800 MHz radio software)			156,000		150,000	150,000	150,000	150,000
30	Fluke					7,500	7,500	7,500	7,500
31	Trimble					1,000	1,000	1,000	1,000
32	LP360					1,400	1,400	1,400	1,400
33	AToPad					1,000	1,000	1,000	1,000
34	Line Item 34								
35	Line Item 35								
4	Infor Public Sector (asset management system)			160,000		160,000	160,000	160,000	160,000
5	Microsoft Enterprise Application (operating system software (Dell))			374,000		250,000	250,000	250,000	250,000
6	HP Troops (Wi-Fi software support)			80,000		80,000	80,000	80,000	80,000
7	Smartnet (City phone system)			65,000		70,000	70,000	70,000	70,000
8	ESRI (GIS software system)			56,000		53,000	53,000	53,000	60,000
9	Great Plains (Financial software)			48,000		48,000	48,000	48,000	48,000
*	Amount missing from detail		240,478						
+ 82550	AERIAL PHOTOGRAPHY / MAPPING SERVICES								
1	Pictometry					26,000	26,000	26,000	26,000
*	Amount missing from detail								
+ 82580	CONSULTANT SERVICES								
1	Info-Tech					60,000	60,000	60,000	46,500
2	Network					15,000	15,000	15,000	15,000
3	GIS					15,000	15,000	15,000	1,500
4	Great Plains					15,000	15,000	15,000	15,000
*	Amount missing from detail								
+ 82599	OTHER CONTRACTUAL SERVICES								
1	Middle Tennessee Electric Wi-Fi pole rental	4,005		20,000		14,500	104,500	14,500	14,500
2	Tower Maintenance					13,000	103,000	13,000	13,000
3	Line Item 3					1,500	1,500	1,500	1,500
*	Amount missing from detail	4,005							
= XCTS	TOTAL CONTRACTUAL SERVICES	946,270	1,325,318	1,509,000	2,000,000	1,550,800	1,552,800	1,482,800	1,501,300
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	296	1,585	1,500	1,200	1,700	2,000	2,000	2,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	2,975	11,826	20,000	5,000	5,000	5,000	5,000	5,000
82654	GROUNDS MAINTENANCE SERVICES	300							
82660	BUILDING REPAIR & MAINTENANCE SERVICES	1,070	8,161	60,000	50,000	10,000	10,000	10,000	10,000
82689	OTHER REPAIR & MAINTENANCE SERVICES	16,910	21,552	12,000	8,000	5,000	5,000	5,000	5,000
= XRMVS	TOTAL REPAIR & MAINTENANCE SERVICES	15,551	34,999	83,500	64,200	21,700	22,000	22,000	22,000
82760	SAFETY PROGRAMS			500	500	500	500	500	500
82780	TRAINING, OUTSIDE	1,132	3,499	2,000	2,000	2,000	2,000	23,000	2,000

2015 Budget - 11041350 INFORMATION TECHNOLOGY
3/31/2014 2:57:11 PM

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	EA2014 Estid 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
82790	TRAINING, IN-HOUSE	832	2,298	10,000					
=	XEPG	1,964	5,777	12,500	2,500	2,500	2,500	23,500	2,500
82810	REGISTRATIONS	5,635	20,759	40,000	13,000	15,000	15,000	15,000	15,000
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	916	2,963	2,000	2,000	2,000	2,000	2,000	2,000
82830	AIR TRAVEL	1,375	5,097	9,000	5,000	9,000	9,000	9,000	9,000
82840	LODGING	4,614	10,226	12,000	12,000	12,000	12,000	12,000	12,000
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,008	1,357	5,000	3,000	3,000	3,000	3,000	3,000
82890	OTHER TRAVEL EXPENSES	149	88	2,000	100	200	200	200	200
=	XPDT	13,745	40,490	70,000	35,100	41,200	41,200	41,200	41,200
83110	OFFICE SUPPLIES	6,479	6,126	7,000	7,000	7,000	7,000	7,000	7,000
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			1,000	1,000	1,000	1,000	1,000	1,000
83130	EMPLOYEE BENEVOLENCE ITEMS		160	200	200	200	200	200	200
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	153	341	200	200	200	200	200	200
=	XOFS	6,632	6,627	8,400	8,400	8,200	8,200	8,200	8,200
83210	TRAINING SUPPLIES	25	486	200	600	500	500	500	500
83299	OTHER OPERATING SUPPLIES	80	90	200	200	200	200	200	200
=	XOPS	85	546	400	800	700	700	700	700
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	1,993	2,476	5,000	1,500	2,000	3,000	3,000	3,000
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	486	486	500	500	200	200	200	200
=	XFUEL	1,993	2,912	5,500	1,500	2,200	3,200	3,200	3,200
83510	FURNITURE, FIXTURES (<\$25,000)		1,165	5,000	5,000	10,000	10,000	10,000	10,000
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)	6,267	13,733	10,000		38,000	7,000	7,000	7,000
1	Fiber Trailer					24,000			
2	Fiber Supplies (tools, etc.)					6,000	4,000	4,000	4,000
3	Work Bench Equipment					5,000			
4	Network cable supplies					3,000	3,000	3,000	3,000
5	Line Item 5								
*	Amount missing from detail	6,267	13,733	10,000					
+ 83540	COMPUTER HARDWARE (<\$25,000)	88,658	78,948	90,000	175,000	204,000	196,000	196,000	196,000
1	EMC Additional Storage					10,000	10,000	10,000	10,000
2	Server Replacements					90,000	100,000	100,000	100,000
3	Desktops & Laptops					20,000	20,000	20,000	20,000
4	KACE (PC maintenance appliance)			30,000		6,000	6,000	6,000	6,000
5	Radios and Radio Equipment								
6	Cisco Switches (City Hall core replacements for 4500s)					65,000			
7	CallManager VOIP upgrade materials					13,000			
8	Line Item 8								
*	Amount missing from detail	88,658	78,948						
+ 83550	COMPUTER SOFTWARE (<\$25,000)	44,820	207,604		230,000	114,400	30,400	34,400	43,400
1	VMTurbo (Enterprise VM Management)					18,000	3,000	4,000	5,000
2	KACE (PC amaintenance software)			9,000		4,000	5,000	6,000	7,000
3	Mobile Device Management (AirWatch)			15,000		50,000	10,000	10,000	15,000
4	WebSpy (firewall software for Internet traffic)			5,000		5,000	5,000	6,000	7,000
5	Quest (database management software)			17,000		16,000	2,000	3,000	4,000
6	Trend (laptop thumb drive encryption)			4,000		20,000	4,000	4,000	4,000
7	TreeSize Pro (disk space management software)			1,300		1,400	1,400	1,400	1,400
8	Line Item 8								
9	Line Item 9								
*	Amount missing from detail	44,820	207,604						
83599	OTHER EQUIPMENT (<\$25,000)				1,000	20,200	25,000	3,000	4,000
=	XMEU	139,745	299,451	96,300	411,000	386,600	208,400	190,400	200,400

2015 Budget - 11041350 INFORMATION TECHNOLOGY
3/31/2014 2:57:11 PM

Account	Label	A/2012 Actual 2012	A/2013 Actual 2013	B/2014 Budget 2014	EA/2014 Est'd 2014	B/2015 Budget 2015	F/2016 Forecast 2016	F/2017 Forecast 2017	F/2018 Forecast 2018
83610	VEHICLE PARTS & SUPPLIES				1,000	1,000	1,000	700	700
83620	EQUIPMENT PARTS & SUPPLIES	140			9,000	3,000	3,000	3,000	3,000
+	83649	3,475	6,350	3,000		141,000			
1	E McEwen - Cool Springs - Mallory Lane					24,000			
2	Mallory Station - Franklin Road - Seaboard Lane					42,000			
3	Franklin Road - Little Course - Mallory Station (aerial)					10,000			
4	Mack Hatcher - Franklin Road - Hillisboro Road					18,000			
5	Waste Water Plant - Mack Hatcher					22,000			
6	Hillisboro Road - Mack Hatcher - North Margin Street					25,000			
*	Amount missing from detail								
83680	BUILDING MAINTENANCE SUPPLIES	23	34	200	200	300	300	300	300
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		847		500				
=	XRMS	3,638	7,231	4,200	10,700	145,300	4,300	4,000	4,000
85110	PROPERTY INSURANCE	7,075	1,615	1,366	746	1,366	1,366	7,030	7,030
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE		721	17,479	15,142	17,479	17,479	17,479	17,479
85113	AUTO PHYSICAL DAMAGE		281	43	36	43	43	43	43
85115	LIABILITY INSURANCE		1,366	2,096	3,909	4,000	4,000	4,000	4,000
85116	E&O LIABILITY INSURANCE		1,061	738	2,308	2,400	2,400	2,400	2,400
85117	VEHICLE LIABILITY INSURANCE		1,705	3,703	722	738	738	738	738
85119	UMBRELLA LIABILITY		509		3,703	3,703	3,703	3,703	3,703
85120	PROPERTY DAMAGE COSTS		15,939						
=	XPLC	7,075	23,247	25,425	26,566	29,729	29,729	35,393	32,993
85250	STORAGE RENTAL	1,612	1,497	1,200	1,200	500			
=	XRENT	1,612	1,497	1,200	1,200	500			
85690	MISCELLANEOUS								
=	XOBE	22	92	300	1,200	1,000	1,000	1,000	1,000
86200	INTEREST								
+	86600								
1	LEASE/LOAN PRINCIPAL	131,656	274,649	329,000	331,349	434,284	268,282	89,601	
2	Delage - Disaster Recovery Equipment	131,656							
3	US Bank Sch 1 - \$1.0 Technology Equipment			318,412	318,412	341,000	174,000		
4	US Bank Sch 1 - \$1.0 Technology Equipment			7,588	7,588	5,406	5,464		
5	US Bank Sch 2 - Technology Equipment				5,349	87,878	86,818	89,601	
*	BOA-Hardware								
	Amount missing from detail		274,649						
+	86700								
1	LEASE/LOAN INTEREST	7,596	7,542	8,106	9,767	7,137	2,428	465	
2	Delage - Disaster Recovery Equipment	7,596							
3	US Bank Sch 1 - \$1.0 Technology Equipment			7,978	7,976	4,627	933		
4	US Bank Sch 1 - \$1.0 Technology Equipment			190	190	102	44		
5	US Bank Sch 2 - Technology Equipment				159	2,408	1,451	495	
*	BOA-Hardware								
	Amount missing from detail		7,542						
=	XDSV	139,252	282,191	334,166	341,116	441,421	270,710	90,086	
86900	TOTAL DEBT SERVICE								
=	XOP	1,341,868	2,080,060	2,235,661	2,980,232	2,715,510	2,228,399	1,986,139	1,901,213

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	EA2014 Estid 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
	Capital								
+ 88540	COMPUTER HARDWARE (>\$25,000)			351,000					
1	Fiber Equipment (truck, trailer & tools)			75,000					
2	Fiber and fiber supplies			200,000					
3	EMC VAX Platform (replace SAN @ PD & DR)			76,000					
*	Amount missing from detail								
+ 88550	COMPUTER SOFTWARE (>\$25,000)	39,847		50,000	50,000	50,000	100,000	300,000	300,000
1	Call Manager Update (City phone system)			50,000	50,000				
2	Infor Modules								
3	ESRI Small Government Program	39,847	38,215				100,000	300,000	300,000
4	Mobile Data Management Software (AirWatch)					50,000			
*	Amount missing from detail		(38,215)						
= XME0	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	39,847		401,000	50,000	50,000	100,000	300,000	300,000
= XCAP	TOTAL CAPITAL	39,847		401,000	50,000	50,000	100,000	300,000	300,000
= XTOT	TOTAL EXPENDITURES	2,661,513	3,348,912	4,085,017	4,351,109	4,341,437	3,777,510	3,778,721	3,738,574