



FINANCE & ADMINISTRATION

Finance & Administration comprises **Finance, Information Technology, Purchasing, City Court, Sanitation & Environmental Services and Transit**. (It also includes Water & Wastewater which is included in a separate budget document).

In addition to providing effective stewardship over public funds and assets, this part of City government provides financial management leadership and legislative support to the Board of Mayor and Aldermen.

Recognitions and Awards:

- Government Finance Officers Association (GFOA) award for the City's 2011 Comprehensive Annual Financial Report (22nd year). [The 2012 report has been submitted for the award.]
- Government Finance Officers Association (GFOA) award for budget presentation for the City's 2014 budget document (6th year).
- Established Fuel Hedging initiative with Davidson County. City has saved over \$500,000 in its fuel costs between 2009 and 2012.
- Completed the 2013 annual audit with no findings.

Finance

Russell Truell, Assistant City Administrator

Mike Lowe, Comptroller

The Finance Department oversees the security and management of the City's financial and property interests. The Department helps the City Administrator prepare, implement and monitor the City's annual capital and operating budgets. The department also plans and executes the issuance of bonds and other financing mechanisms available to municipalities.

The Finance Department provides financial services for the City of Franklin. These include: (1) Financial Accounting and Reporting, (2) Investment of Temporarily Idle Funds, (3) Maintaining and Reconciling City Bank Accounts, (4) Issuing Employee Payroll, (5) Issuing Vendor Payments, (6) Internal Audits, and (7) Ensuring that the Annual External Financial Audit is Conducted.

FINANCE DEPARTMENT PERFORMANCE MEASURES							
Measurement/Goal	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	Estimated FY 2014	FY 2015 Goal
1. To exceed the return on investments of the LGIP	3.75% average to LGIP's 1.61%	2.08% average to LGIP's .39%	1.79% average to LGIP's .22%	1.47% average to LGIP's .12%	1.40% average to LGIP's .14%	0.83% average to LGIP's .10%	Exceed LGIP average by minimum 1%
2. To retain the City's Triple AAA rating (for consecutive months)	102 months since attained December 1999	114 months since attained December 1999	126 months since attained December 1999	138 months since attained December 1999	150 months since attained December 1999	162 months since attained December 1999	174 months since attained December 1999
3. To have City's rating affirmed by multiple rating agencies (maximum = 3)	1	2	2	2	2	2	
4. To achieve the GFOA Annual Report award for financial reporting annually	17th consecutive (for FY 2007)	18th consecutive (for FY 2008)	19th consecutive (for FY 2009)	20th consecutive (for FY 2010)	21st consecutive (for FY 2011)	22nd consecutive (for FY 2012)	23rd consecutive (for FY 2013)
5. To achieve the GFOA Budget Report award annually	1st award (for FY 2009 budget)	2nd award (for FY 2010 budget)	3rd award (for FY 2011 budget)	4th award (for FY 2012 budget)	5th award (for FY 2013 budget)	6th award (for FY 2014 budget)	7th award (for FY 2015 budget)
6. To increase use of electronic payments for payroll (percent paid by ACH)	88%	91%	93%	97%	98%	99%	99-100%
7. To increase use of electronic payments for AP (percent paid by ACH/EFT)	10%	18%	20%	22%	33%	35%	40%



Sustainable Franklin

The Finance Department utilizes GreenEmployee, a software that allows employees to view their paystubs online, decreasing the need for paper stubs and envelopes. We have continued our efforts to encourage employees to use GreenEmployee. This continued effort has resulted in 429 employees utilizing GreenEmployee.

In the same spirit of saving both paper and money, the Finance Department is being proactive in setting up vendors to be paid by ACH. Additionally, if vendors are found to accept purchasing cards, invoices are to be paid by that method.

The Finance Department has also sought to reduce paper use by changing printing habits. This has been done by installing software that allows documents to be printed to a file rather than paper. Additionally, the department has worked to limit the printing of reports that can be reproduced later if needed.

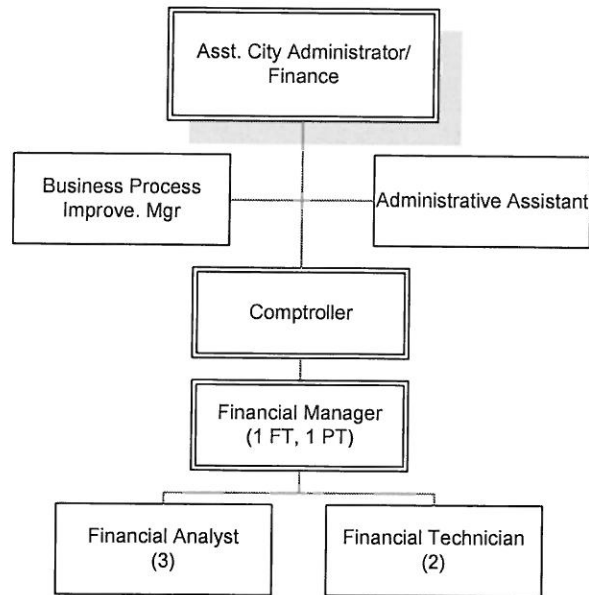
2014-2015 Outlook

Goals:

As the Finance Department continues to encourage all employees to receive their bi-weekly paystubs electronically via GreenEmployee, the goal has been set to discontinue printing paper checks for payroll. The use of direct deposit and the availability of payroll cards will reduce the use of expensive check stock, envelopes and postage, as well as the manpower required to investigate and report outstanding payroll checks.

The Finance Department will continue to require ACH information for new vendors, allowing the further reduction of office supplies, postage and manpower. Along with this requirement, ACH remittances could be emailed rather than mailed. Doing this will increase savings on paper products and postage.

Organizational Chart



* One additional position is approved on a part-time basis to assist in busy periods (audit, budget, etc.)

Staffing by Position

City of Franklin
 2014-2015 Fiscal Year Budget
 General Fund - Finance
 Personnel by Position

Position	Pay Grade	FY 2014			FY 2015		
		Full-Time	Part-Time	Not Funded	Full-Time	Part-Time	Not Funded
Asst City Administrator-Finance/Administration	N	1	0	0	1	0	0
Comptroller	K	1	0	0	1	0	0
Business Process Improvement Mgr & City Court Clerk	H	1	0	0	1	0	0
Financial Manager	H	1	1	0	1	1	0
Financial Analyst	F	3	0	0	3	0	0
Financial Technician II (Payroll Specialist)	E	1	0	0	1	0	0
Financial Technician I (A/P Specialist)	D	1	0	0	1	0	0
Administrative Assistant	D	1	0	0	1	0	0
Intern	—	0	0	0	0	1	0
TOTALS		10	1	0	10	2	0

Narrative of Personnel Changes	New Position		Reclassification		
	Title	Pay Grade	From Job Title	To Job Title	Pay Grade (if reclassification creates new job title)
Add 1 PT Intern					

Departmental Career Development Path	Pay Grade	Requirements		
		Degree	Experience	Certifications
Asst City Administrator-Finance /Administration	N			
Comptroller	K			
Financial Manager	H			
Financial Analyst	F			
Financial Technician II (Payroll Specialist)	E			
Financial Technician I (A/P Specialist) or Administrative Assistant	D			

Budget Notes/Objectives

Finance

Department Objectives:

The department is striving to achieve efficiencies in processing Accounts Payable, Payroll and recording of Fixed Assets through training, reconciliations, and cost control initiatives. To help achieve those goals, cross-training on a variety of tasks is planned for everyone in the Department.

Personnel:

Add one part-time intern.

Operations:

Operating costs are increased primarily due to the budgeting of a full year of investment advisory and financial advisory services.

Capital:

There are no capital costs proposed.

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	YTD @ 03/25/14	A2014 Est'd 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
	Personnel									
=	81110 REGULAR PAY	495,814	501,676	589,209	393,859	537,360	601,812	620,124	638,728	657,889
	81120 OVERTIME PAY	3,371	3,759	3,000	3,152	3,700	4,500	4,635	4,775	4,920
	81150 TEMPORARY WORK BY NON-CITY EMPLOYEES	12,780	21,808							
	81199 VACANCY ADJUSTMENT			(20,822)			(21,072)	(21,704)	(22,355)	(23,026)
=	XWAGE TOTAL WAGES	511,965	527,243	571,587	397,011	541,060	585,240	603,055	621,148	639,783
=	81410 FICA (EMPLOYER'S SHARE)	35,779	36,315	44,145	28,032	38,850	44,997	46,572	47,970	49,409
=	81420 MEDICAL PREMIUMS	103,152	91,847	115,971	82,352	124,868	121,139	130,863	134,788	138,832
=	81430 GROUP INSURANCE PREMIUMS	7,767	7,364	9,453	5,414	7,669	8,950	9,229	9,506	9,791
=	81440 EMPLOYEE INSURANCE CONTRIBUTIONS	(18,669)	(17,848)	(25,707)	(16,454)	(24,056)	(25,164)	(26,871)	(27,677)	(28,507)
	81450 RETIREMENT CONTRIBUTIONS	56,626	55,272	53,226	53,226	53,226	54,623	56,261	57,949	59,688
	81455 DEFERRED COMP MATCH	1,298	2,701	2,173	5,848	7,670	8,950	9,219	9,495	9,780
	81460 UNEMPLOYMENT CLAIMS	551	150							
	81470 WORKERS COMPENSATION PREMIUMS	119	756	4,980	109	109	115	125	135	140
	81482 CARALLOWANCE	2,446	2,400	2,400	1,661	2,400	2,400	2,400	2,400	2,400
=	XBEN TOTAL BENEFITS	189,069	178,957	206,641	160,188	210,736	216,010	227,798	234,566	241,533
=	XPER TOTAL PERSONNEL	701,034	706,200	778,228	557,199	751,796	801,249	830,853	855,714	881,316
	Operations									
+	82110 MAILING & OUTBOUND SHIPPING SERVICES	2,754	2,924	2,986	1,358	3,468	3,518	3,621	3,727	3,837
	1 VARIOUS	59	645							
	2 UPS STORE -MISC	2,596	2,066	2,200	842	2,089	2,152	2,217	2,284	2,353
	3 PO BOX RENEWAL	70	86	86	139	88	88	88	88	88
	6 FEDERAL EXPRESS	29	127			51				
	7 W2/1099 Mailings			700		1,240	1,278	1,316	1,355	1,396
	* Amount missing from detail				377					
+	82120 FREIGHT FOR INBOUND PURCHASED ITEMS	16	3							
	1 VARIOUS	16	3							
	2 SHIPPING FOR PRINTER									
	* Amount missing from detail									
=	XTRC TOTAL TRANSPORTATION CHARGES	2,770	2,927	2,986	1,358	3,468	3,518	3,621	3,727	3,837
+	82210 PRINTING & COPYING SERVICES, OUTSOURCED	1,675	569		401	401	200	200	200	200
	1 VARIOUS									
	2 ENVELOPES	476								
	3 ENVELOPES-PAYROLL	660								
	4 BUSINESS CARDS	161	177			401	200	200	200	200
	8 CHECKS	378	392							
	* Amount missing from detail				401					
+	82230 ARCHIVING/RECORDS MANAGEMENT SERVICES									
	1 Greenshades Pay History/Archival		995	995	1,194	1,194	1,250	1,375	1,500	1,625
	* Amount missing from detail		995	995	1,194	1,194	1,250	1,375	1,500	1,625
+	82250 TESTING & PHYSICALS	241	277	250	433	433	435	435	435	435
	1 VARIOUS			250						
	2 KROLL BACKGROUND	51	167		157	157	160	160	160	160
	3 WALK IN MEDICAL CTR-PHYSICALS/TESTING	190	80		276	276	275	275	275	275
	* Amount missing from detail		30							
	82299 OTHER OPERATING SERVICES		43							
=	XOPSV TOTAL OPERATING SERVICES	1,916	1,884	1,245	2,028	2,028	1,885	2,010	2,135	2,260

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Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	YTD @ 03/25/14	A2014 Esid 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
+ 82310	LEGAL NOTICES	467	278	100	317	394	200	210	220	230
1	VARIOUS			100	127	128	200	210	220	230
3	WILLIAMSON HERALD	76	76		152	266				
5	ADVERTISEMENT FOR FINANCIAL TECH		75							
7	ADVERTISEMENT FOR FINANCIAL ANALYST	391	127							
*	Amount missing from detail				38					
+ 82350	DUES FOR MEMBERSHIPS	1,050	1,139	1,620	1,184	1,190	1,215	1,215	1,215	1,215
1	VARIOUS				150					
2	AGA			125						
3	AWWA			165						
4	GFOA Membership-0230,0205,0211,4177	305	595	595	595	745	745	745	745	745
5	SAMS CLUB	35	95	50	60	60	60	60	60	60
6	AMERICAN PAYROLL ASSOC-1610,1714	535	249	535		250	250	250	250	250
7	TNASSOC OF MUNICIPAL CLERKS-0119			25		35	35	35	35	35
8	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS-0119	100	125							
9	TGFOA Membership	75	75	125		100	125	125	125	125
*	Amount missing from detail				379					
+ 82355	PROFESSIONAL STANDARDS / ACCREDITATION	1,005	1,005	1,015	580	1,005	1,005	1,005	1,005	1,005
1	VARIOUS									
2	GFOA APPLICATION/DISTINGUISHED BUDGET	425	425	425		425	425	425	425	425
3	APPL FOR CERTIFICATE OF ACHIEVEMENT-FINANCIAL REPORT	580	580	590		580	580	580	580	580
*	Amount missing from detail				580					
+ 82390	PUBLICATIONS, NON-TRAINING	1,530	2,179	1,700	1,440	1,591	1,626	1,626	1,626	1,626
1	VARIOUS	276	409	1,100	77					
10	Wall Street Journal					276	276	276	276	276
11	Barrons					99	99	99	99	99
12	Harvard Business Journal					130	130	130	130	130
13	Daily Herald					77	77	77	77	77
2	GAFFR-0230		204							
3	THE TENNESSEAN	138	119		70	160	170	170	170	170
4	MONEY MAGAZINE-0205	11								
5	NY TIMES DIGITAL-0205	195	195		75	180	180	180	180	180
6	THE ECONOMIST NEWSPAPER-0205	109	89		64	64	64	64	64	64
7	MISC PUBLICATIONS-0205	176	563							
8	GASB & GFOA-0230	570	545	545		550	550	550	550	550
9	GFOA-0205	55	55	55		55	80	80	80	80
*	Amount missing from detail				1,154					
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	4,052	4,601	4,435	3,521	4,180	4,046	4,056	4,066	4,076
+ 82450	TELEPHONE SERVICE	1,479	1,540	1,575	931	1,575	1,623	1,672	1,722	1,774
1	VARIOUS									
2	AT&T	1,479	1,442	1,575	674	1,575	1,623	1,672	1,722	1,774
*	Amount missing from detail		98		257					
+ 82455	CELLULAR TELEPHONE SERVICE	971	923	925	540	930	958	987	1,017	1,048
1	VARIOUS									
2	VERIZON WIRELESS	1,058	923	925	310	930	958	987	1,017	1,048
3	0205-REIMBURSEMENT	(58)								
4	0119-REIMBURSEMENT	(29)								
*	Amount missing from detail				230					
+ 82470	INTERNET & RELATED SERVICES	1,385	1,426	1,430	884	1,515	1,560	1,607	1,655	1,705
1	VARIOUS									
2	AT&T	1,385	1,301	1,430	631	1,515	1,560	1,607	1,655	1,705
*	Amount missing from detail		125		253					
82483	CONNECTION CHARGES		273							
= XUTIL	TOTAL UTILITIES	3,835	4,162	3,990	2,355	4,020	4,141	4,266	4,394	4,527

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	YTD @ 03/25/14	A2014 Estid 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
+ 82510	COMPUTER SERVICES	22,555	32,060	27,425	8,069	18,390	19,675	19,715	19,755	19,796
1	VARIOUS	1,080	3,640		1,341					
2	ACCTG SERVICES TELEPHONE SUPPORT (COMP RESOURCES)	20,026	13,068	10,000	2,869	10,000	10,000	10,000	10,000	10,000
4	GREENSHADES SOFTWARE-FEDERALE FILE REPORTS	199	199	200		200	200	200	200	200
5	GREENSHADES-401K REPORTING	1,250		1,250		1,250				
6	GPUG Membership Renewal		700	700		700	700	700	700	700
7	ADDITIONAL COSTS-COMPUTER RESOURCES		14,453	15,000		5,000	7,500	7,500	7,500	7,500
8	Greenshades Tax Form Upload			275		1,240	1,275	1,315	1,355	1,396
*	Amount missing from detail				3,859					
82530	AUDIT SERVICES	500								
+ 82560	CONSULTANT SERVICES	9,619								
1	VARIOUS									
2	INVESTMENT POLICY ADVISORY SERVICES (RFP DEVELOPMENT)	9,619								
*	Amount missing from detail									
= XCTS	TOTAL CONTRACTUAL SERVICES	32,674	32,060	27,425	8,069	18,390	19,675	19,715	19,755	19,796
+ 82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,829	3,739	2,000	2,834	4,052	4,174	4,300	4,430	4,563
1	VARIOUS		984		309		4,174	4,300	4,430	4,563
2	NOVACOPY	1,154	2,755	2,000	865	2,990	3,080	3,173	3,269	3,367
3	MAILSHIP TECHNOLOGY	675				1,062	1,094	1,127	1,161	1,196
*	Amount missing from detail				1,660					
= XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	1,829	3,739	2,000	2,834	4,052	4,174	4,300	4,430	4,563
+ 82750	EMPLOYEE RECOGNITION/RECEPTIONS	28								
1	VARIOUS	14								
2	1610	14								
*	Amount missing from detail									
+ 82780	TRAINING, OUTSIDE	618	25							
1	VARIOUS		25							
2	ECONOMIC OUTLOOK CONFERENCE-0205	50								
3	NEW HORIZONS-0230	568								
*	Amount missing from detail									
82790	TRAINING, IN-HOUSE		155							
= XEFG	TOTAL EMPLOYEE PROGRAMS	646	180							
+ 82810	REGISTRATIONS	4,337	3,383	5,125	4,046	5,000	5,279	5,438	5,601	5,769
01	Various		100	2,000	4,831	3,860	2,569	2,728	2,891	3,059
02	TGFOA-4092	175	175	175			175	175	175	175
03	TGFOA-0230	175	175	175			175	175	175	175
04	TGFOA-0205	175	175	175			175	175	175	175
05	TGFOA-0211	175	175	175			175	175	175	175
06	TGFOA-0210		175	175			175	175	175	175
07	CMFO-1610	225		175			175	175	175	175
08	CMFO-1210	650	200							
09	CMFO-0211	450	150							
10	CMFO-4092	375	150							
12	ROCKHURST UNIVER-1714	199								
13	GPUG SUMMIT-0211	803		800						
14	ACCTG BASICS-1714	25								
17	GFOA CONFERENCE-0230	380	342	400		380	385	395	395	395
18	GFOA CONFERENCE-0205	380	342	400		380	385	395	395	395
19	GFOA CONFERENCE-0211	317	317			380	385	395	395	395
23	TGFOA SPRING CONFERENCE-0230,0205	150	150	150			150	150	150	150
24	Municipal Clerk Academy-0119		160							
27	Prof Dev Seminar			500			500	500	500	500
*	Amount missing from detail		772		(785)					

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	YTD @ 09/25/14	A2014 Est'd 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
+ 82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,883	1,835	1,700	608	1,200	1,236	1,273	1,312	1,352
1	VARIOUS	6	91	1,500	6	1,200	1,036	1,073	1,112	1,152
11	PARKING, CAB-0230	46	10							
15	PARKING-0211, 4092,0210	52	36							
16	MILEAGE-0230	145								
17	Prof Dev			200			200	200	200	200
2	MILEAGE-0211	380	192		78					
3	MILEAGE-1610	152								
4	MILEAGE-0210	438	487		78					
5	MILEAGE-1714	36	33							
6	MILEAGE-4092	460	387		39					
7	MILEAGE-0119		166		84					
8	MILEAGE-4177		177		177					
9	PARKING, CAB-0205	168	71							
*	Amount missing from detail		362		146					
+ 82830	AIR TRAVEL	1,104	1,367	2,225	920	2,223	2,277	2,336	2,390	2,446
1	VARIOUS		227		617					
2	0211	374		450		323	335	350	360	370
3	0205	494	372	550		700	721	743	765	788
4	0230	236	378	725		700	721	743	765	788
5	Prof Dev Seminar			500		500	500	500	500	500
*	Amount missing from detail		410		303					
+ 82840	LODGING	3,651	4,522	4,400	788	4,300	4,400	4,900	4,900	4,900
1	VARIOUS		150		383					
2	0211	601		1,000		700	1,000	1,000	1,000	1,000
3	0205	2,077	262	1,800		1,800	1,800	1,800	1,800	1,800
4	0230	973		1,200		800	1,200	1,200	1,200	1,200
5	Prof Dev Seminar			400			400	400	400	400
*	Amount missing from detail		4,110		405					
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	552	620	675	225	675	696	717	739	761
1	VARIOUS	26	29	475	17	475	496	517	539	561
2	0205	424	96							
3	JE NEEDED	(26)								
5	0230	79								
6	0211	49								
7	Prof Dev Seminar			200		200	200	200	200	200
8	4177									
*	Amount missing from detail		495		145					
82890	OTHER TRAVEL EXPENSES	10	12	20	4	4	20	20	20	20
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	11,537	11,759	14,145	6,591	13,402	13,908	14,684	14,962	15,248
+ 83110	OFFICE SUPPLIES	5,185	4,125	4,600	2,629	4,500	4,600	4,738	4,880	5,026
1	VARIOUS			4,600						
2	MISC-OFFICE SUPPLIES	4,409	2,580		1,627	3,965	4,000	4,120	4,240	4,366
3	GREENSHADES	776								
5	Envelopes-Payroll		547		178	535	600	618	640	660
*	Amount missing from detail		998		824					
+ 83120	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	176								
1	VARIOUS	176								
*	Amount missing from detail									
83130	EMPLOYEE BENEVOLENCE ITEMS	51	172							
+ 83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	238	528	300	312	375	375	386	398	410
1	VARIOUS	67	122	300	240	375	375	386	398	410
2	0205	171								
5	Misc		243							
*	Amount missing from detail		163		72					

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Account	Label	A2012	A2013	B2014	A2014	EA2014	B2015	F2016	F2017	F2018
=	XOFS	Actual 2012	Actual 2013	Budget 2014	YTD @ 03/25/14	Est'd 2014	Budget 2015	Forecast 2016	Forecast 2017	Forecast 2018
	TOTAL OFFICE SUPPLIES	5,650	4,825	4,900	2,941	4,875	4,975	5,124	5,278	5,436
+	83210	87								
1	TRAINING SUPPLIES									
1	VARIOUS									
3	AUDIT TRAINING	87								
*	Amount missing from detail									
+	83299		22							
1	OTHER OPERATING SUPPLIES		22							
*	Amount missing from detail									
=	XOPS	87	22							
+	83310									
1	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	127								
1	VARIOUS	127								
*	Amount missing from detail									
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)		4		8	8				
=	XFUEL	127	4		8	8				
+	83530		26							
1	MACHINERY & EQUIPMENT (<\$25,000)	16,242								
1	VARIOUS			5,000	401	450	6,300	6,600	1,200	500
2	COPIER	11,432		3,000	362	450				
3	SURGE	115								
4	PS40 FOLER & INSERTER	4,695								
*	Amount missing from detail		26							
+	83540		3,599							
1	COMPUTER HARDWARE (<\$25,000)	5,763	3,599							
2	VARIOUS									
3	HP LASER JET PRINTER	621								
6	0218-KEYBOARD & MOUSE	61								
6	MISC SUPPLIES	222								
7	COMPUTERS & MONITORS-REPLACEMENTS	3,815	3,599	2,000			6,300	6,600	1,200	500
8	0205-LENOVO THINKPAD	1,044								
*	Amount missing from detail				39					
+	83550		2,325							
1	COMPUTER SOFTWARE (<\$25,000)	7,115	2,325	5,000		3,000	1,500	1,545	1,591	1,638
3	FORECASTER LICENSE-6	3,540		5,000						
4	GREENSHADE REPORTING FOR 401 K	625								
5	COMPUTER RESOURCES - NEGATIVE PR TRANSACTION	2,950								
6	COMPUTER RESOURCES-INTEGRITY DATA		2,325							
*	Amount missing from detail									
=	XMEU	29,120	5,950	10,000	401	3,450	7,800	8,145	2,791	2,138
+	83620		60							
1	EQUIPMENT PARTS & SUPPLIES		60							
*	Amount missing from detail		60							
+	83660		97							
1	BUILDING MAINTENANCE SUPPLIES	118	97		113	67				
1	VARIOUS									
2	SAMS (MISC SUPPLIES)	118	42		21	67				
*	Amount missing from detail		55		92					
=	XRMS	118	157		113	67				
85110	PROPERTY INSURANCE	3,970	906	776	746	746	790	830	872	899
85111	FRAUD INSURANCE		28							
85112	INLAND MARINE INSURANCE		404	44	23	23	25	27	29	31
85113	AUTO PHYSICAL DAMAGE		158							
85115	LIABILITY INSURANCE		766		1,102	1,102	1,160	1,218	1,279	1,343
85116	E&O LIABILITY INSURANCE		595	624	651	651	665	720	756	795

Account	Label	A2012 Actual 2012	A2013 Actual 2013	B2014 Budget 2014	YTD @ 03/25/14	A2014 Estid 2014	B2015 Budget 2015	F2016 Forecast 2016	F2017 Forecast 2017	F2018 Forecast 2018
85119	UMBRELLA LIABILITY		286	1,101						
=	XPLC	3,970	3,143	2,545	2,522	2,522	2,660	2,795	2,936	3,068
+	STATE FEES									
1	VARIOUS	400	400		200					
2	TN DEPT OF REVENUE-PROFESSIONAL PRIVILEGE TAX									
*	Amount missing from detail	400	400		200					
=	XPERM	400	400		200					
85510	BANKING FEES	28,850	25,038	30,000	8,458	17,000	17,510	18,036	18,578	19,136
+	INVESTMENT FEES	30,550	29,940	30,000	17,500	30,000	30,000	30,000	30,000	30,000
1	VARIOUS									
2	FIFTH THIRD-MARKET VALUE FEES	5,448	2,500	5,000		5,000	5,000	5,000	5,000	5,000
3	PUBLIC FINANCIAL MGMT-FINANCIAL ADVISORY SERVICES	4,000								
4	BUREAU OF PUBLIC DEBT	100								
5	PORTFOLIO SERVICES	5,167								
6	Investment Management	12,500	18,750	25,000	6,250	25,000	25,000	25,000	25,000	25,000
7	TRACKER	3,335								
8	99FEDPCS9 53 MMA				3,750					
*	Amount missing from detail		8,690		7,500					
+	FINANCIAL ADVISOR FEES	12,471	16,088	16,000	8,224	16,500	16,500	16,995	17,505	18,030
1	VARIOUS	5,401								
2	ANALYSIS ON IMPACT FEES JE	(5,401)								
3	PUBLIC FINANCIAL MANAGEMENT, INC	12,471	12,000	16,000	4,000	16,500	16,500	16,995	17,505	18,030
*	Amount missing from detail		4,088		4,224					
+	LATE CHARGES	5,615								
1	VARIOUS		5,651							
3	Tax Penalty	5,615	(5,651)							
*	Amount missing from detail									
=	XELF	77,486	71,066	76,000	34,182	63,500	64,010	65,031	66,083	67,166
85990	MISCELLANEOUS	220								
=	XOBE	220								
87510	REIMB OF INTERFUND SERVICES		(165,400)	(185,568)	(185,569)	(185,569)	(186,139)	(191,516)	(195,809)	(201,198)
=	XREIMB		(165,400)	(185,568)	(185,569)	(185,569)	(186,139)	(191,516)	(195,809)	(201,198)
=	XOP	176,437	(18,521)	(35,957)	(118,446)	(61,607)	(55,347)	(57,769)	(65,252)	(69,083)
	Capital									
=	XTOT	877,471	687,679	742,271	438,753	690,189	745,902	773,084	790,462	812,233