#### Planning and Sustainability

Vernon Gerth, Assistant City Administrator Catherine Powers, Director

The Planning and Sustainability Department works with the Franklin Municipal Planning Commission in providing information and advice to the Board of Mayor and Aldermen and other City officials to assist them in making decisions about growth and development of the City of Franklin. The Department provides the following specific services:

- 1. Provides expertise and technical assistance to the Franklin Municipal Planning Commission, Board of Zoning Appeals, Franklin Tree Commission, and various ad-hoc committees.
- 2. Takes a leadership role in sustainability efforts for the City, Community, and region, staff the Sustainability Commission.
- 3. Acts as staff support for historic preservation including Battlefield Commission, Design Review Committee, and Historic Zoning Commission.
- 4. Administers and updates the Franklin Zoning Ordinance and Land Use Plan, including the update of a specific character area annually.
- 5. Researches and implements revisions to the Zoning Ordinance to provide greater clarification and more efficient process.
- 6. Implements processes to streamline development review.
- 7. Oversees performance agreements and sureties and coordinate inspections associated with improvements to new development including but not limited to streets, sidewalks, landscaping, drainage, and water/wastewater.
- 8. Performs landscape reviews and inspections, as required.
- 9. Seeks Federal and State funding opportunities to assist with desired projects/activities.
- 10. Coordinates with other City Departments to process development applications in a timely and efficient manner.
- 11. Facilitates Williamson County Schools and adjacent communities to look at growth patterns and school settings.
- 12. Works with the Williamson County School District and Franklin Special School District to introduce Concepts of Planning, Historic Preservation and energy efficiency to the School Population.

### Planning and Sustainability

Measures	2011	2012	2013
Net Acreage Changes	0	5.56	5.28 (ROW)
Base Zoning Changes			
Acreage Zoned Due to Annexation	0	5.56	0
Acreage Rezoned	6.19	245.2	306.00
			1
Development Process Approval Measures	2011	2012	2013
Concept Plans	<b>2011</b>	0	0
Concept Plans	1	0	0
Concept Plans Regulating Plans	1 7	0 3	0
Concept Plans Regulating Plans Development Plans	1 7 0	0 3 18	0 0 27
Concept Plans Regulating Plans Development Plans Site Plans	1 7 0 61	0 3 18 32	0 0 27 95
Concept Plans Regulating Plans Development Plans Site Plans	1 7 0 61	0 3 18 32	0 0 27 95



#### Sustainable Franklin

The Planning and Sustainability Department will take the following steps to help the City become more sustainable:

- 1. Provide leadership for sustainable efforts within the City organization.
- 2. Support the efforts of the Sustainability Commission and work to implement the 2013 Action Plan.
- 3. Develop new LED street light standards and support efforts to retrofit existing City owned lights to LEDs.
- 4. Work with Energy Source Partners to facilitate the construction of the approved 1 MW solar array at the wastewater treatment plant.
- 5. Continue to assist with the completion of the TDOT Special Litter Reduction Grant to increase participation in Blue Bag recycling and for the Harpeth River clean up.
- 6. Work collaboratively with the Parks Departments to provide input on their Comprehensive Parks Master Plan.
- 7. Pursue funding opportunities and partnerships that are appropriate for the City as they arise.

#### 2014-2015 Outlook

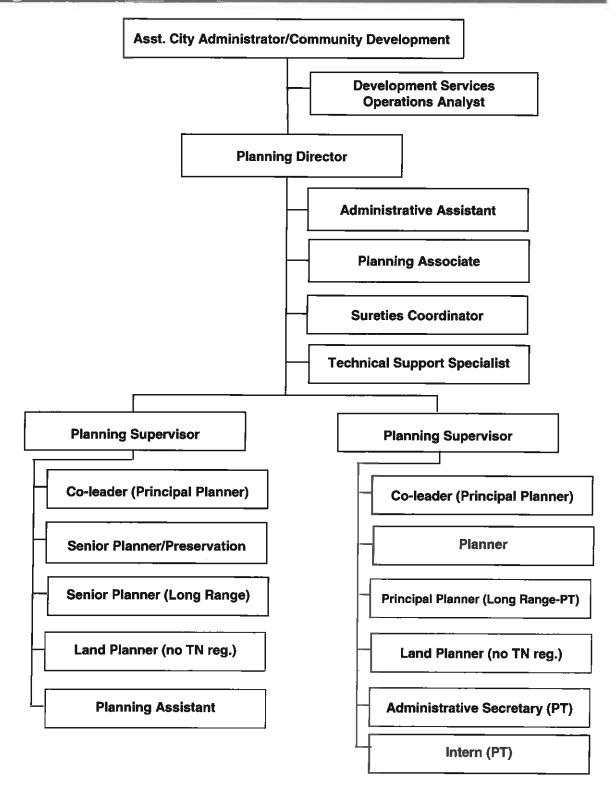
The Planning and Sustainability Department is in the process of reorganization to place more emphasis on long-range planning initiatives while continuing to assure quality review of current development

In the next fiscal year, Planning and Sustainability will begin the process of reviewing and implementing the recommendation of the Community Planning Assistance Team (CPAT) for the 5<sup>th</sup> Avenue Floodway Fringe Overlay (FFO). Planning staff will also work with consultants and the public to update substantial portions of the Land-Use Plan and study the Height Overlay Districts.

Staff will begin the implementation of the proposed Special District Zones tying densities to property rezoning and allowing for three by-right multi-family dwelling zoning districts in selected geographic areas.

Given the trends of the last two years, it is anticipated that the number and complexity of development requests will increase. Staff will continue to explore methods to streamline processes.

#### Organizational Chart



#### Staffing by Position

City of Franklin 2014-2015 Fiscal Year Budget General Fund - Planning & Sustainability Personnel by Position

Position	Pay	FY	2014	Not	FY 20*	15	Not
Folion	Grade	Full-Time	Part-Time	Funded	Full-Time	Part-Time	Funded
ACA Community Development	N	1	0	0	1	0	0
Planning Director	L	1	0	0	1 "	0	0
Planning Supervisor	<u> </u>	2	0	0	2	0	0
Principal Planner /Co-leader	Н	2	1	Ö	2	1	- 0
Land Planner (TN Reg)	G	1	0	1	0	0	0
Pianner Sr	G	2	0	0	2	0	0
Development Services Operations Analyst	G	1	0	0	1	0	0
Planner	F	Ö	0	0	1	0	0
Land Planner (No Tn. Reg)	F	1	0	0	2	0	0
Sureties Coordinator	F	1	G	0	1	0	0
Technical Support Specialist	E	1	0	0	1	0	0
Planning Assistant	E	2	D	0	1	0	0
Planning Associate	D	1	0	0	1	0	0
Administrative Assistant	D	1	O O	0	1	0	Δ.
Administrative Secretary	В	0	0	0	0	1 1	0
ntern	-	0	1	0	0	1 1	0
TOTAL		17	2	1	17	3	0

Narrative of Personnel Changes	N	ew Position	<u> </u>	Reclassification	
Monte of the previous constitutes	Title	Pay Grade	From Job Title	To Job Title	Pay Grade
Add one Land Planner (No TN Reg) Grade F					
Add PT Administrative Secretary Grade B					
Reclassify 1 Planning Assistant to Planner					
Remove Unfunded Land Planner (TN Reg)					

Departmental Career Development Path	Pay Grade		Requirements	
Departmental Career Development Faul	ray Glade	Degree	Experience	Certifications
Principal Planner (Planner III)	Н	Bachelors Degree in Planning or Related (Masters Degree preferred but not Required if AICP cert with exp)	3 or more	AICP Certification Req
Sr. Planner (Planner II)	G	Master Degree in Planning or Related	3 or more	
Planner (Planner I)	F	Bachelors Degree in Planning or Related	3 or more	
Planning Assistant	Ę	Bachelors Degree in Planning or Related	At least 6 months to 1 year planning or related exp preferred	
Planning Associate	D	Assoc. Degree in Business, Geography, or Planning with a minimum of six months to one year of planning or related or any equivalent combination of education	At least 6 months to 1 year planning or related exp preferred	

## Budget Notes/Objectives Planning & Sustainability

The Planning and Sustainability Department continues to experience an increasing number of Development Plans continuing the trend begun in early 2012. Additionally, the types of Development Plans have become more complex, necessitating additional time for review. It is likely that the trend will continue into 2014-2015, and the number of Development Plan applications will increase from 2013-2014.

The City is also receiving more requests for annexation of parcels in the Urban Growth Boundary (UGB). In many cases these properties are not contiguous, but it is feasible that more parcels will be consolidated for the purpose of annexation and development in the coming year.

The Department is requesting consideration of new long-range planning initiatives in 2014-2015. These initiatives should include an update of Character Areas in the Major Thoroughfare Plan update to assure infrastructure and planning are considered at the same time. Several other long-range planning initiatives are also being recommended for the next fiscal year to provide vision as Franklin expands.

In order to implement the long-range planning initiatives and provide timely, accurate and efficient current planning reviews as workloads increase, the Department has reorganized and requests additions and changes in positions.

We are requesting one additional Land Planner to handle the increasing plan reviews and new green regulations. At the current time, the Department has only one Land Planner to review all plans submitted and perform landscape inspections. An additional Land Planner is necessary because the workload is too great for a single reviewer. Additionally, the Department is requesting a part-time Administrative Secretary, primarily to handle filing and phones. While the Department has worked diligently to eliminate paper, there is still substantial paper associated with present and past projects. Because of the current workload, it is difficult for current staff to make filing a priority. Phone calls and walk-in visitors have also increased substantially over the past 12 to 18 months.

We are requesting the reclassification of one Planning Assistant to Planner, since this position provides work at a Planner level allowing for more flexibility of assignments.

The Department is seeking computer updates to provide greater efficiency. The Department is also requesting funding to assist with an unusual high number of submittals.

Finally, consultant funding is being requested for long-range planning initiatives.



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	Account	Index	A see of the second							
		Perconnel	ACIDS 2012	Actual 2013	Budget 2014	Estd 2014	Budget 2015	Forecast 2016	Forecast 2017	Forecast 2018
Ц										
"	81110	REGULAR PAY	700 467	04.8 8745	787 4000					
	81120	OVERTIME PAY	4 200	CONTRACT OF	104773	905,000	1,037,470	1,088,594	1,100,652	1,133,671
	81160	CENSUS WORKERS	0771		2,500	2,800	4,600	4,944	5,092	5,245
	81199	VACANCY ADJUSTMENT				90,000				
iII	XWAGE	TOTALWAGES			(32,286)		(36,311)	(37,401)	(38.523)	(30 R79)
Ш			800,417	815,950	892,665	987,800	1,005,959	1,036,137	1.067.221	1 099 238
	81230	PLANNING COMMISSION & BOZA	44 BNO	44 400						
n	XOFF	TOTAL OFFICIALS FEES	000 44	DOP-LL	14,420	7,125	14,420	14,853	15,288	15,757
			UUQ,TT	11,400	14,420	7,125	14,420	14,853	15,298	15.757
"	81410	FICA (EMPLOYERS SHARE)	222 023	000, 03	444					
11	81420	MEDICAL P REMUMS	A Ar Am	021'80	68,723	70,000	78,384	80,715	83,138	85,630
"	81430	GROUP INSTIBANCE DEFINING	009-GP	134,763	145,533	144,000	147,862	152,318	156.888	181 505
1	81440	CLDI AVEC INGI DALION POLITICAL	12,612	11,656	12,808	12,500	13,650	14.030	14.481	44.048
	04.450	DESIGNATION OF THE CONTRIBUTIONS	(27,984)	(24,717)	(30,327)	(30,000)	(28,340)	(30.220)	124 4021	DIRAN
$\perp$	100	RETIREMENT CONTRIBUTIONS	106,903	97,788	88,711	88.711	242.00	400 76E	405.045	(190,55)
	81425	DEFERRED COMP MATCH	3,386	5,054	5.089	5.089	2,080	00/201	100,040	109,024
	81460	UNEMPLOYMENT CLAIMS		804		and a	CON'n	2,5%	5,399	5,581
	81470	WORKERS COMPENSATION PREMIUMS	09	378	208	Voc	691			
	81475	WORKERS COMPENSATION CLAIMS	578	A DAO		350	213	322	332	342
	81482	CARALLOWANCE	4 802	A BOD	4 000	2				
"	XBEN	TOTAL BENEFITS	20K 200	20E 400	4,800	4,800	4,800	4,944	5,092	5,245
			207,000	280,100	286,634	295,423	320,531	330,146	340,049	350,252
II	XPER	TOTAL PERSONNEL	1,117,316	1,122,536	1,203,720	1,290,348	1,340,909	1,381,136	1.422.588	1 485 247
L									1,122,000	147,004,1
		Operations								
	0240									
	27110	MAILING & OU BOUND SHIPPING SERVICES	2,528	1,832	4,235	2,500	4.235	4367	4 A02	2 60 4
	82120	PREIGHT FOR INBOUND PURCHASED (TEMS)	8	25	100	100	1001	103	904	4,020
ŀ	25130	VEHICLE LICENSES & TITLES	10	10				3	8	SOL.
1	2	IOI AL TRANSPORTATION CHARGES	2,544	1,894	4,335	2.600	4.335	4 485	4 500	7000
	00000	A CONTRACTOR OF THE PARTY OF TH						ORL F	Section 1	4,737
	07770	FRINING & COPYING SERVICES, OUTSOURCED	2,748	3,201	6,400	2,666	8.500	8.755	7400	0000
ŀ	00000	I ESTING & PHYSICALS	17.9	157	400	3,000	1,000	1 030	1 000	9,200
n [	XOPSV	TOTAL OPERATING SERVICES	3,319	3,358	6,800	5,656	0026	0.785	1000	1,093
	01000								2000	196,01
	01629	LEGALNOTICES	8,032	9,577	13,000	9.500	13.000	13.300	49 700	- 4.4 Onto
	82350	DUES FOR MEMBERSHIPS	6,329	6,128	7.000	0096	8,000	0,000	13,782	14,205
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	187	166	8.700	10,000	10,000	40.900	6,467	8.742
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		119	900	2002	OCC.	DOC'OL	10,503	10,927
	62385	SPECIAL CENSUS		382	80,000	30.000		2	000	248
	82390	PUBLICATIONS, NON-TRAINING	228	432	450	450	AGN	707	1	
11	ZNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	14,776	16,774	109.650	59.950	21 050	404 00	774	492
	000,000					2000	00010	32,508	33,895	34,912
	05420	TELEPHONE SERVICE	1,661	1,607	4,000	1.954	2,000	2 000	2 400	147
	82455	CELLULAR TELEPHONE SERVICE	3,655	3,471	4.200	3312	2002	7,000	27.177	2,185
	82470	INTERNET & RELATED SERVICES	1,672	1.712	1,900	1 000	000	001.00	5,305	5,484
rı	E DX	TOTAL UTILITIES	7,008	6,790	10.100	7.188	0 500	207.0	2,652	2,732
	90-14						2000	00,0	8/0'01	186,01
	82510	COMPUTER SERVICES		2,160						
-	BORDO	AUGI SERVICES	10,000							
	32599	OCHER CONTRACTION SERVICES			10,000	5,000	210,000	216,300	222,789	229.473
11	XCTC	TOTAL SOUTH SETTINGS		223						A 1. (5)
1	2	TO SELCON RAC LINE SERVICES	10,000	2,772	10,000	000'9	210,000	218,300	222,789	229.473
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Column   C		VEHICLE REPAIR & MAINTENANCE SERVICES	ACWER 42/12	Actual 2013	Budget 2014	Estd 2014	Budget 2015	Forecast 2016	Forecast 2017	Forecast 2018
Propriest   Prop		EQUIPMENT REPAIR & MAINTENANCE SERVICES	7.318	123	2,200	2,200	2,200	2,266	2,334	2,404
Part	82750		50803	0,400	20900	6,133	8,600	8,858	9,124	9,397
Page	82750		COO'S	1100	10,800	8,333	10,800	11,124	11,458	11,801
Part	-	EMPLOYEE RECOGNITIONRECEPTIONS	150	210	350	450	200	n r	469	
Page	82780	TRAINING, OUTSIDE	575				8	20	nea .	248
Color   Colo	_			25	2,500	2,500	2,500	2,575	2.652	2 742
	-	T	725	460	2,850	2,950	3,000	3,090	3.182	3278
1.00   1.00	П	REGISTRATIONS	4 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5							
CORD         CASE         CASE <th< td=""><td>1</td><td></td><td></td><td>6,971</td><td>4,680</td><td>7,408</td><td>6,500</td><td>8,885</td><td>6.896</td><td>7,103</td></th<>	1			6,971	4,680	7,408	6,500	8,885	6.896	7,103
STATE   CONTINUE NATIONALE NATIONAL NA	i [				\$	100	8			Contract
Part	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,743	1 220	OUG P	7007				
Charle   C	82830	AIR TRAVEL	3.417	3,740	4,600	cun't	6,000	6,180	6,365	8,568
PROPY         FORTILE PROPERTY PRO	82840	LODGING	4.512	7 802	0,400	2,500	7,500	7,725	7,957	8,195
PROPER DESCRIPTION OF CONTRICTION OF CONTRI	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,977	1,922	0,000	2,000	8,500	8,755	9,018	9,288
POTT         TOTAL PROCESSIONAL DEVELLOAMENTINAME         1917S         21.904         25.004         20.0	- 1	OTHER TRAVEL EXPENSES	116	30	2002	2002	0000	6,489	8,684	6,884
ENTIRE   CHETCE SUPPLIES   2770   2		TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	19,173	21,504	31,960	28,111	35 000	38.050	27 420	20 20
State   Stat	00440							200000	70, 00	30,433
State   Control Region   Control Regio	STITU STATE	OFFICE SUPPLIES	3,278	2,809	5,285	3,226	7,000	7,210	7.426	7.649
STATE   CHANGE SUPPLIES   CH	02 120	CALICE DECOR LIEMS (OTHER THAN FURNITURE)	113	23	100	100	100	103	108	109
CASCIDIRE ENTINEES ACCOUNTY         4,220         6,520         4,1726         7,200 <th< td=""><td>02130</td><td>EMPLOYEE BENEVOLENCE TIEMS</td><td>a</td><td>40</td><td>200</td><td>120</td><td>200</td><td>206</td><td>212</td><td>218</td></th<>	02130	EMPLOYEE BENEVOLENCE TIEMS	a	40	200	120	200	206	212	218
	Т		4,620	5,224	5,920	4,035	2,000	7,210	7.426	7.649
STATE   COMPATION OF A SIPPLIES   COMPATIO	1	T	8,020	8,126	11,785	7,481	14,300	14,729	15,170	15,626
XCPS         OTHER CPERATING SUPPLIES         1,489         1,386         2,280         1,400         2,200         2,28	83260	UNIFORMS PURCHASED	4 408			-				
No.	83288	OTHER OPERATING SUPPLIES	POL.							
STATE   CANSOLINE & DIESRE FOR PREFIT(HSIDE WILLIAMSON COLNTY)   1,889   1,380   2,240   1,469   2,200   2,400   2,472   2,544   2,2			1,436							
STATE   CANADIANE & DISEASE FOR PLEET (INSIDE WILLAMSCONCOUNTY)   1,689   1,589   2,200   1,400   2,200   2,204   2,										
National Conference   Conference Case Conference Case Case Case Case Case Case Case Cas	83310	GASOLINE & DIESEL FOR PLEET (INSIDE WILLIAMSON COUNTY)	1,688	1,366	2,200	1.400	2.200	2.286	2 320	2.404
Computer Machinement (425,000)	П.	T	103	18	200	8	200	208	213	010
ESSIO   PURNITURE, FXTURES (-\$25000)   770   346   200   1,100   1,0		1	1,791	1,385	2,400	l V	2.400	2.472	2548	2632
ESSION   PURMITURE, FORTUNES (425,00)   770   345   200   1,000   1,										2777
	83510	FURNITURE FIXTURES (<\$25,000)	400							
STATE   STAT	$\overline{}$	MACHINERY & FOLIDMENT < 625 000	7.70	8	200	1,100	1,000	1,030	1,060	1,093
SEGNO   COMPUTER NARDWANE (**Ex.com)   7,111   11,1016   13,106   15,200	-			747	1299	1,000	8,000	8,240	8,487	8,742
SSS-50   COMPUTER HARDWANE (455,000)   7,111   1,1018   1,1100   15,200	24	Smanner ribbs								
SESO   COMPUTER NARDWANE (*ES.CO)   7,111   11,018   13,180   12,000   15,200   15	\$0.0									開開
SSEAD         COMPUTER NATIONANCE (+\$25,000)         7,111         14,018         12,100         15,200         15,658         15,125           2         COMPUTER SOFTWARE (+\$25,000)         \$13         2,100         3,200         6,400         4,592         6,790           35:50         COMPUTER SOFTWARE (+\$25,000)         \$13         4,110         16,167         17,300         8,690         8,790           XMEL         TOTAL MACHINERY & EQUIPMENT (-\$25,000)         81,94         1,410         16,167         17,300         80,600         31,516         32,462         3           SSEQ         COUPMENT PARTS & SUPPLIES         83         947         1,000         60         200         206         212           XRMS         TOTAL MACHINERANCE SUPPLIES         63         939         1,000         60         200         206         212           ARMS         ARMS         TOTAL MEDGRAMS         3,167         1,583         1,000         60         200         206         212           ARMS         ARMS         ARMS         ARMS         1,583         1,583         1,583         1,580         1,580         1,583         1,583         1,580         1,583         1,583         1,583         1,583		Annual Principal Control of the Cont		1		İ				1
1   2   100   3   200   6,400   6,592   6,790   3   3   3   4   4,110   16,167   17,300   3,200   6,592   6,790   3   3,200	- 17	COMPUTER HARDWARE (<\$15,000)	7,111	13,018	13,180	12,000	15,200	15.656	10.000	900 000
2   Computer Schware (425,00g)   S13   S14   S14,110   S16,167   S17,300   S1,000						Beat				BEC'O
SISSECTION   STATES    2 6	Comment and			3000		3000	THE REAL PROPERTY.	100	414	
SSSCO         COMPUTER SOFTWARE (<525,000)         8,194         14,110         16,167         17,300         8,780         6,780         7,800         8,800         8,800         8,800	447	Charge A III perty and depleting terms								
BSSEQ         COMPUTER SOFTWARE ( <a>4         STAND         STAND         EA/TO         EA/T</a>		Andrew Metallican management of the second							N. Carlot	<b>a</b>
XMEU         TOTAL MACHINERY & EQUIPMENT (<\$25,000)         8,184         14,110         16,167         17,300         30,600         31,618         32,462         33,82           88-20         EQUIPMENT PARTS & SUPPLIES         63         947         1,000         60         200         206         212           XRMS         TOTAL REPAIR & MAINTENANCE SUPPLIES         63         947         1,000         60         200         206         212           849-50         GRANT PROGRAMS         3,167         1,583         1,000         60         200         206         212           849-50         ARRA#2 - DEPT OF ENERGY         7,322         1,583         1,68	- 1	COMPUTER SOFTWARE (<\$25,000)	313		2.100	3 200	8 400	003.8	Ocean a	
83620         EQUIPMENT PARTS & SUPPLIES         63         947         1,000         60         200         202         212           RS890         BULLDING MAINTENANCE SUPPLIES         63         956         1,000         60         200         206         212           XRMS         TOTAL REPAIR & MAINTENANCE SUPPLIES         63         956         1,000         60         200         206         212           84950         GRANT PROGRAMS         7,322         7,322         7,583         7,583         6         60         200         206         212           XOPU         TOTAL OPERATIONAL UNITS         10,489         1,583         6         60         200         206         212	$\neg$	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	8,194	14,110	16,167	17,300	30,800	31,518	32,462	33,427
6860         BUILDING MAINTENANCE SUPPLIES         272         1,000         60         200         202         212           XRIMS         TOTAL REPAIR & MAINTENANCE SUPPLIES         63         956         1,000         60         200         206         212           84950         GRANT PROGRAMS         3,167         1,583         6         200         206         212           84950         ARRAW2 - DEPT OF ENERGY         7,322         6         6         6         6         7           XOPU         TOTAL OPERATIONAL UNITS         10,489         1,583         6         6         6         6         6         7	83620	EQUIPMENT PARTS & SUPPLIES	2		1					
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64950         GRANT PROGRAMS         3,167         1,583         200         272           84952         ARRA#2-DEPT OF ENERGY         7,322         1,583         6           XOPU         TOTAL OPERATIONAL UNITS         1,583         6	Т	TOTAL REPAIR & MAINTENANCE SUPPLIES	63	888	4 000	CS C	000	600		
649-50         GRANT PROGRAMS         3,167           8495Z         ARRA#2 - DEPT OF ENERGY         7,322           XOPU         TOTAL OPERATIONAL UNITS         10,489	- 1					3	002	202	212	219
XOPU TOTAL OPERATIONAL UNITS 10.489	84950	GRANT PROGRAMS	3,167	1,583						
ACTO TOTAL OFFICE TOTAL UNITS	1 -	TOTAL DEED STORIAL INDIVER	7,322				į			
	Т	OLAL OPERALIONAL UNITS	10,489	1,583						

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	Account	Label	Actual 2012	Achial 2012	D. refered 204A	1000				
	85110	PROPERTY INSURANCE	5 658	1 200	to no takeno	ESIO 2014	Budget	Forecast 2016	Forecast 2017	Forecast 2018
Ì	85111	FRAUD INSURANCE	Conto	007	9//	746	783	808	830	258
	85112	INTAND MARINE INSTRUMENT		8						
	85113	ALITO PHYSICAL DAMAGE		575	44	51	35	36	88	Ca
Ĺ	85115	Table To Albitonica		224	28	10	÷	1	2	B
	2010	CABILLY INSURANCE		1,089		1 RRO				11
I	82116	E&O LIABILITY INSURANCE		Adr	4 700	000			1,872	1,926
	85117	VEHICLE LIABILITY INSURANCE		25	DON's	288	,	1,073	1,105	1,138
	85119	UMBRELLA LIABILITY		1,360	483	241	253	261	269	777
	85140	SURETY-MOTARY RONDS		406	1,817					
н	Cidx	TOTAL GOODSTANDS WAS AN AND AN	62	88	100	100	100	103	406	400
		CALL STEAT & LABELT COSTS	5,620	5,913	4,445	3,820	4,007	4,1	4.251	4 477 A
	85340	RECORDING & FILING FEES	8							
II	XPERM	TOTAL PERMITS	3 8	60		400	400	412	424	437
			23	68		400	400	412	424	257
										2
П	85990	MSCELLANEOUS								
п	XOBE	TOTAL OTHER BLISINESS EXPENSES		S	100		001	103	108	109
				3	100		100	103	106	109
n	YOP POX	TOTAL OPERATIONS	102 784	DA AON	000 000	4				
			100	10110	700'777	/97'ACI	366,092	377,075	388,382	400,036
		Capital								
$\neg$	1015									
ı	i c	I O I AL EXPENDITURES	1,220,100	1,216,937	1,426,112	1,440,635	1,707,001	1.758.211	1.810.950	1 865 283
1									200	007,000,