## **Supplemental Information on Scenario 5**



# City of Franklin, TN Capacity Model

Updated for April 10, 2012



#### The PFM Group

530 Oak Court Drive Suite 160 Memphis, TN 38117

#### Staff Recommended Scenario Variations



Scenario 5 has been considered with three variations:

- 5A Includes South Carothers Parkway (north segment) at \$7.6 million; does not include Carlisle Lane Signalization or McEwen Drive Temporary Connector.
- 5B Includes South Carothers Parkway (south segment) at \$9.1 million; does not include Carlisle Lane Signalization or McEwen Drive Temporary Connector.
- 5C Includes South Carothers Parkway (south segment) at \$9.1 million and McEwen Drive Temporary Connector at \$2.5 million; does not include Carlisle Lane Signalization.
- 5D Includes South Carothers Parkway (south segment) at \$9.1 million, McEwen Drive Temporary Connector at \$2.5 million and Carlisle Lane Signalization at \$2.2 million.

#### **Scenario 5A**



|                        | Scenario 5A                              |           |           |           |           |       |
|------------------------|--|-----------|-----------|-----------|-----------|-------|
|                        | Staff Project Recommendation             |           |           |           |           |       |
|                        | 2012                                     | -16 CIP W | ork Sheet |           |           |       |
| Priority               | Project Description                      | 2012      | 2013      | 2014      | 2015      | 2016  |
| Committed              |  |           |           |           |           |       |
| Project 1<br>Committed | Hillsboro Road                           | 1,000,000 | 1,000,000 | 5,000,000 | 4,000,000 |       |
| Project 2              | Consolidated Public Works Facility       | 2,500,000 | 2,500,000 | _         | _         |       |
| ,                      | Total Committed Projects                 | 3,500,000 | 3,500,000 | 5,000,000 | 4,000,000 |       |
| Priority Proje         | ·  | 3,300,000 | 3,300,000 | 3,000,000 | 4,000,000 |       |
| 1                      | Consolidated Public Works Facility       | _         | -         | _         | _         |       |
|                        | Net Funding Needs                        | _         | _         | _         | -         |       |
| 2                      | Fire Station Desigen #7 & #8 Westhaven   | _         | 225,000   | _         | _         |       |
|                        | Net Funding Needs                        | _         |           | _         | _         |       |
| 3                      | Park @ Harlinsdale Farm Improvements     | _         | 131,300   |           | _         |       |
|                        | Net Funding Needs                        |           | -         |           |           |       |
| 4                      | McEwen Drive, Wilson Pike to City Limit  |           | 240,000   |           |           |       |
| 7                      | Net Funding Needs                        |           | 240,000   |           |           |       |
| 5                      | McEwen Drive @ Wilson Pike Intersection  | -         | 450,000   | -         | -         |       |
|                        | Net Funding Needs                        |           | 430,000   |           |           |       |
| 6                      | McEwen Drive Cool Springs to Wilson Pike |           | 680,000   |           |           |       |
| U                      |  | _         |           | -         | -         |       |
| 7                      | Net Funding Needs                        | -         | 680,000   | 2 000 000 | 2.050.000 | F0.00 |
|                        | South Carothers Parkway (north segment)  | -         | 2,585,899 | 3,000,000 | 2,050,000 | 50,00 |
| 8                      | Net Funding Needs                        | -<br>-    | 2,585,899 | 3,000,000 | 2,050,000 | 50,00 |
| •                      | Century Court/Beasley Drive Connector    | 5,505     | 457,000   |           |           |       |
| 9                      | Net Funding Needs                        | 5,505     | 457,000   | -         | -         |       |
| 9                      | McEwen Drive Temporary Connector         | -         | -         | -         | -         |       |
| 10                     | Net Funding Needs                        | -         | -         | -         | -         |       |
| 10                     | Carlisle Lane Signalization              | -         | -         | -         | -         |       |
| Cummen                 | Net Funding Needs                        | -         | -         | -         | -         |       |
| Summary                | Appual "small project" funding           |           |           |           |           |       |
|                        | Annual "small project" funding           |           | 4 760 100 | 2 000 000 | 2 050 000 | FO 00 |
|                        | Total Priority Projects                  | 5,505     | 4,769,199 | 3,000,000 | 2,050,000 | 50,00 |
|                        | Committed Projects                       | 3,500,000 | 3,500,000 | 5,000,000 | 4,000,000 | F0 00 |
|                        | All Projects Total                       | 3,505,505 | 8,269,199 | 8,000,000 | 6,050,000 | 50,00 |
|                        | Reserve Funding                          | -         |           |           | -         |       |
|                        | Bond Funding Amount                      | 3,505,505 | 7,462,899 | 8,000,000 | 6,050,000 | 50,00 |

## **Scenario 5B**



|   | Scenario 5B                              |            |           |           |           |         |
|---|--|------------|-----------|-----------|-----------|---------|
|   | Staff Project Recommendation             |            |           |           |           |         |
|   | 201                                      | 2-16 CIP W | ork Sheet |           |           |         |
|   |  | 2012       | 2013      | 2014      | 2015      | 2016    |
| Priority                                | Project Description                      |            |           |           |           |         |
| Committed<br>Project 1                  | Hillsboro Road                           | 1,000,000  | 1,000,000 | 5,000,000 | 4,000,000 | _       |
| Committed                               | SSSTC NOCC                               | 1,000,000  | 2,000,000 | 3,000,000 | .,000,000 |         |
| Project 2                               | Consolidated Public Works Facility       | 2,500,000  | 2,500,000 | -         | -         | -       |
|   | Total Committed Projects                 | 3,500,000  | 3,500,000 | 5,000,000 | 4,000,000 | -       |
| <b>Priority Proj</b>                    | ects:                                    |            |           |           |           |         |
| 1                                       | Consolidated Public Works Facility       | -          | -         | -         | -         | -       |
|   | Net Funding Needs                        | -          | -         | -         | -         |         |
| 2                                       | Fire Station Desigen #7 & #8 Westhaven   | -          | 225,000   | -         | -         |         |
|   | Net Funding Needs                        | -          | -         | -         | -         |         |
| 3                                       | Park @ Harlinsdale Farm Improvements     | -          | 131,300   | -         | -         |         |
|   | Net Funding Needs                        | -          | -         | -         | -         | -       |
| 4                                       | McEwen Drive, Wilson Pike to City Limit  | -          | 240,000   | -         | -         |         |
|   | Net Funding Needs                        | -          | 240,000   | -         | -         |         |
| 5                                       | McEwen Drive @ Wilson Pike Intersection  | -          | 450,000   | -         | -         |         |
|   | Net Funding Needs                        | -          | -         | -         | -         |         |
| 6                                       | McEwen Drive Cool Springs to Wilson Pike | -          | 680,000   | -         | -         |         |
|   | Net Funding Needs                        | _          | 680,000   | -         | -         |         |
| 7                                       | South Carothers Parkway (south segment)  | -          | 2,700,000 | 3,000,000 | 3,000,000 | 491,809 |
|   | Net Funding Needs                        | _          | 2,700,000 | 3,000,000 | 3,000,000 | 491,809 |
| 8                                       | Century Court/Beasley Drive Connector    | 5,505      | 457,000   | _         | -         |         |
|   | Net Funding Needs                        | 5,505      | 457,000   | _         | _         |         |
| 9                                       | McEwen Drive Temporary Connector         | 5,505      | .5.7500   | _         | _         |         |
|   | Net Funding Needs                        |            |           |           |           |         |
| 10                                      | Carlisle Lane Signalization              |            |           |           |           |         |
|   | Net Funding Needs                        |            |           |           |           |         |
| Summary                                 | THE COURT WEEKS                          |            |           |           |           |         |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Annual "small project" funding           | _          | _         | _         | _         |         |
|   | Total Priority Projects                  | 5,505      | 4,883,300 | 3,000,000 | 3,000,000 | 491,809 |
|   | Committed Projects                       | 3,500,000  | 3,500,000 | 5,000,000 | 4,000,000 | .52,505 |
|   | All Projects Total                       | 3,505,505  | 8,383,300 | 8,000,000 | 7,000,000 | 491,809 |
|   | Reserve Funding                          | 3,303,303  | -         | -         | -         | 132,000 |
|   | _  | 3,505,505  | 7 577 000 | 8,000,000 | 7,000,000 | 491,809 |
|   | Bond Funding Amount                      | 3,505,505  | 7,577,000 | 8,000,000 | 7,000,000 | 491,    |

#### **Scenario 5C**



|                        | Scenario 5C                              |            |            |           |           |         |
|------------------------|--|------------|------------|-----------|-----------|---------|
|                        | Staff Project Recommendation             | 2-16 CIP W | lark Shoot |           |           |         |
|                        | 201                                      |            |            |           |           |         |
| Priority               | Project Description                      | 2012       | 2013       | 2014      | 2015      | 2016    |
| Committed              |  |            |            |           |           |         |
| Project 1<br>Committed | Hillsboro Road                           | 1,000,000  | 1,000,000  | 5,000,000 | 4,000,000 | -       |
| Project 2              | Consolidated Public Works Facility       | 2,500,000  | 2,500,000  | _         | _         | _       |
| ,                      | Total Committed Projects                 | 3,500,000  | 3,500,000  | 5,000,000 | 4,000,000 | -       |
| Priority Proje         | -  | 3,500,500  | 3,203,000  | 3,000,000 | .,000,000 |         |
| 1                      | Consolidated Public Works Facility       | -          | -          | -         | -         | -       |
|                        | Net Funding Needs                        | -          | -          | -         | -         | -       |
| 2                      | Fire Station Desigen #7 & #8 Westhaven   | -          | 225,000    | -         | -         | -       |
|                        | Net Funding Needs                        | -          | -          | -         | -         | -       |
| 3                      | Park @ Harlinsdale Farm Improvements     | -          | 131,300    | -         | -         | -       |
|                        | Net Funding Needs                        | -          | -          | -         | -         | -       |
| 4                      | McEwen Drive, Wilson Pike to City Limit  | -          | 240,000    | -         | -         | -       |
|                        | Net Funding Needs                        | -          | 240,000    | -         | -         | -       |
| 5                      | McEwen Drive @ Wilson Pike Intersection  | -          | 450,000    | -         | -         | -       |
|                        | Net Funding Needs                        | -          | -          | -         | -         | -       |
| 6                      | McEwen Drive Cool Springs to Wilson Pike | -          | 150,000    | -         | -         | -       |
|                        | Net Funding Needs                        | -          | 150,000    | -         | -         | -       |
| 7                      | South Carothers Parkway (south segment)  | -          | 2,700,000  | 3,000,000 | 3,000,000 | 491,809 |
|                        | Net Funding Needs                        | -          | 2,700,000  | 3,000,000 | 3,000,000 | 491,809 |
| 8                      | Century Court/Beasley Drive Connector    | 5,505      | 457,000    | -         | -         | -       |
|                        | Net Funding Needs                        | 5,505      | 457,000    | -         | -         | -       |
| 9                      | McEwen Drive Temporary Connector         | -          | 257,000    | 1,728,600 | 496,400   | -       |
|                        | Net Funding Needs                        | -          | 257,000    | 1,728,600 | 496,400   | -       |
| 10                     | Carlisle Lane Signalization              | -          | -          | -         | -         | -       |
|                        | Net Funding Needs                        | -          | -          | -         | -         | -       |
| Summary                |  |            |            |           |           |         |
|                        | Annual "small project" funding           | -          | -          | -         | -         | -       |
|                        | Total Priority Projects                  | 5,505      | 4,610,300  | 4,728,600 | 3,496,400 | 491,809 |
|                        | Committed Projects                       | 3,500,000  | 3,500,000  | 5,000,000 | 4,000,000 | -       |
|                        | All Projects Total                       | 3,505,505  | 8,110,300  | 9,728,600 | 7,496,400 | 491,809 |
|                        | Reserve Funding                          | -          | -          | -         | -         | -       |
|                        | Bond Funding Amount                      | 3,505,505  | 7,304,000  | 9,728,600 | 7,496,400 | 491,809 |

#### **Scenario 5D**



|                                       | Scenario 5D   |           |           |            |                    |        |
|---------------------------------------|---|-----------|-----------|------------|--------------------|--------|
|                                       | Staff Project Recommendation  |           |           |            |                    |        |
|                                       |   | CIP Work  | Sheet     |            |                    |        |
| Priority                              | Project Description   | 2012      | 2013      | 2014       | 2015               | 2016   |
| Committed                             | Project Description   |           |           |            |                    |        |
| Project 1                             | Hillsboro Road  | 1,000,000 | 1,000,000 | 5,000,000  | 4,000,000          |        |
| Committed                             |   |           |           |            |                    |        |
| Project 2                             | Consolidated Public Works Facility  | 2,500,000 | 2,500,000 | -          | -                  |        |
|                                       | Total Committed Projects  | 3,500,000 | 3,500,000 | 5,000,000  | 4,000,000          |        |
| Priority Proje                        | ects:   |           |           |            |                    |        |
| 1                                     | Consolidated Public Works Facility  | -         | -         | -          | -                  |        |
|                                       | Net Funding Needs   | -         | -         | -          | -                  |        |
| 2                                     | Fire Station Desigen #7 & #8 Westhaven  |           | 225,000   | -          | -                  |        |
|                                       | Net Funding Needs   | -         | -         | -          | -                  |        |
| 3                                     | Park @ Harlinsdale Farm Improvements  | -         | 131,300   | -          | -                  |        |
|                                       | Net Funding Needs   | -         | -         | -          | -                  |        |
| 4                                     | McEwen Drive, Wilson Pike to City Limit   | -         | 240,000   | _          | -                  |        |
|                                       | Net Funding Needs   | -         | 240,000   | -          | -                  |        |
| 5                                     | McEwen Drive @ Wilson Pike Intersection   | -         | 450,000   | _          | -                  |        |
|                                       | Net Funding Needs   | -         | _         | -          | _                  |        |
| 6                                     | McEwen Drive Cool Springs to Wilson Pike  | -         | 150,000   | _          | _                  |        |
|                                       | Net Funding Needs   | _         | 150,000   | _          | _                  |        |
| 7                                     | South Carothers Parkway (south segment)   | _         | 2,700,000 | 3,000,000  | 3,000,000          | 491,8  |
| -                                     | Net Funding Needs   |           | 2,700,000 | 3,000,000  | 3,000,000          | 491,8  |
| 8                                     | Century Court/Beasley Drive Connector   | 5,505     | 457,000   | 3,000,000  | 3,000,000          | 431,0  |
|                                       | Net Funding Needs   | 5,505     | 457,000   |            |                    |        |
| 9                                     |   | 5,505     |           | 1 720 600  | 406 400            |        |
| 3                                     | McEwen Drive Temporary Connector  |           | 257,000   | 1,728,600  | 496,400<br>496,400 |        |
| 10                                    | Net Funding Needs   | 24.465    | 257,000   | 1,728,600  | 450,400            |        |
| 10                                    | Carlisle Lane Signalization   | 24,465    | 226,925   | 1,993,182  | -                  |        |
| · · · · · · · · · · · · · · · · · · · | Net Funding Needs   | 24,465    | 226,925   | 1,993,182  | -                  |        |
| Summary                               | Appropriate the second |           |           |            |                    |        |
|                                       | Annual "small project" funding  | 20.070    | 4 027 225 | 6 724 702  | 2 406 400          | 404.0  |
|                                       | Total Priority Projects   | 29,970    | 4,837,225 | 6,721,782  | 3,496,400          | 491,8  |
|                                       | Committed Projects  | 3,500,000 | 3,500,000 | 5,000,000  | 4,000,000          |        |
|                                       | All Projects Total  | 3,529,970 | 8,337,225 | 11,721,782 | 7,496,400          | 491,8  |
|                                       | Reserve Funding   | -         | -         | -          | -                  |        |
|                                       | Bond Funding Amount   | 3,529,970 | 7,530,925 | 11,721,782 | 7,496,400          | 491,80 |

## **Scenario Comparisons - Estimates**



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| Scenario 5A                                       | 2012       | 2013       | 2014            | 2015       | 2016       |
|---|------------|------------|-----------------|------------|------------|
| Total Priority Projects                           | 5,505      | 4,769,199  | 3,000,000       | 2,050,000  | 50,000     |
| Committed Projects                                | 3,500,000  | 3,500,000  | 5,000,000       | 4,000,000  | -          |
| All Projects Total                                | 3,505,505  | 8,269,199  | 8,000,000       | 6,050,000  | 50,000     |
| Bond Funding Amount                               | 3,505,505  | 7,462,899  | 8,000,000       | 6,050,000  | 50,000     |
| METRICS   |            |            |                 |            |            |
| additional debt service(total) =                  | -          | 245,385    | 522,403         | 560,000    | 423,500    |
| cumulative new debt service =                     | -          | 245,385    | 245,385 767,788 |            | 1,751,288  |
| estimated Gen Fund budget =                       | 52,867,500 | 55,510,875 | 58,286,419      | 61,200,740 | 64,260,777 |
| additional debt service/ Budget =                 | 0.00%      | 0.44%      | 1.32%           | 2.17%      | 2.73%      |
| existing debt service                             | 5,068,183  | 5,068,183  | 5,068,183       | 5,068,183  | 5,068,183  |
| existing debt service/Budget =                    | 9.59%      | 9.13%      | 8.70%           | 8.28%      | 7.89%      |
| existing debt service + committed projects/Budget | 9.59%      | 9.57%      | 9.12%           | 8.85%      | 7.89%      |
| combined debt service/Budget =                    | 9.59%      | 9.57%      | 10.01%          | 10.45%     | 10.61%     |
|   |            |            |                 |            |            |

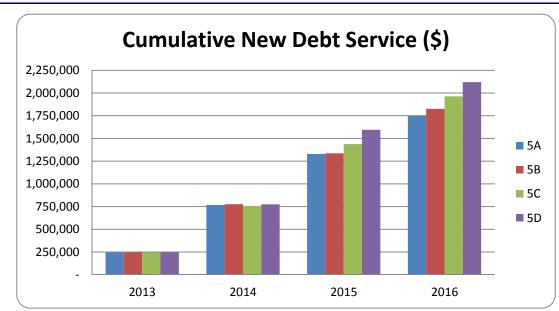
| Scenario 5B                                       | 2012       | 2013       | 2014       | 2015       | 2016       |
|---|------------|------------|------------|------------|------------|
| Total Priority Projects                           | 5,505      | 4,883,300  | 3,000,000  | 3,000,000  | 491,809    |
| Committed Projects                                | 3,500,000  | 3,500,000  | 5,000,000  | 4,000,000  |            |
| All Projects Total                                | 3,505,505  | 8,383,300  | 8,000,000  | 7,000,000  | 491,809    |
| Bond Funding Amount                               | 3,505,505  | 7,577,000  | 8,000,000  | 7,000,000  | 491,809    |
| METRICS   |            |            |            |            |            |
| additional debt service(total) =                  | -          | 245,385    | 530,390    | 560,000    | 490,000    |
| cumulative new debt service =                     | -          | 245,385    | 775,775    | 1,335,775  | 1,825,775  |
| estimated Gen Fund budget =                       | 52,867,500 | 55,510,875 | 58,286,419 | 61,200,740 | 64,260,777 |
| additional debt service/ Budget =                 | 0.00%      | 0.44%      | 1.33%      | 2.18%      | 2.84%      |
| existing debt service                             | 5,068,183  | 5,068,183  | 5,068,183  | 5,068,183  | 5,068,183  |
| existing debt service/Budget =                    | 9.59%      | 9.13%      | 8.70%      | 8.28%      | 7.89%      |
| existing debt service + committed projects/Budget | 9.59%      | 9.57%      | 9.12%      | 8.85%      | 7.89%      |
| combined debt service/Budget =                    | 9.59%      | 9.57%      | 10.03%     | 10.46%     | 10.73%     |

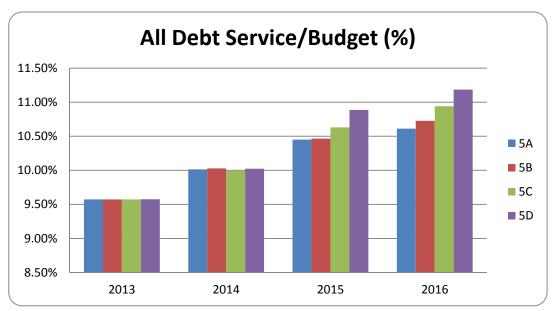
| Scenario 5C                   | 2012           | 2013       | 2014       | 2015       | 2016       |
|-------------------------------|----------------|------------|------------|------------|------------|
| Total Priority Project        | s 5,505        | 4,610,300  | 4,728,600  | 3,496,400  | 491,809    |
| Committed Projects            | 3,500,000      | 3,500,000  | 5,000,000  | 4,000,000  | -          |
| All Projects Total            | 3,505,505      | 8,110,300  | 9,728,600  | 7,496,400  | 491,809    |
| Bond Funding Amour            | nt 3,505,505   | 7,304,000  | 9,728,600  | 7,496,400  | 491,809    |
| METRICS                       |                |            |            |            |            |
| additional debt service(total | ) =            | 245,385    | 511,280    | 681,002    | 524,748    |
| cumulative new debt service   | e = -          | 245,385    | 756,665    | 1,437,667  | 1,962,415  |
| estimated Gen Fund budge      | t = 52,867,500 | 55,510,875 | 58,286,419 | 61,200,740 | 64,260,777 |
| additional debt service/ Bud  | lget = 0.00%   | 0.44%      | 1.30%      | 2.35%      | 3.05%      |
| existing debt service         | 5,068,183      | 5,068,183  | 5,068,183  | 5,068,183  | 5,068,183  |
| existing debt service/Budge   | et = 9.59%     | 9.13%      | 8.70%      | 8.28%      | 7.89%      |
| existing debt service + com   | mitted 9.59%   | 9.57%      | 9.12%      | 8.85%      | 7.89%      |
| combined debt service/Bud     | get = 9.59%    | 9.57%      | 9.99%      | 10.63%     | 10.94%     |

| Sce                               | nario 5D                      | 2012       | 2013             | 2014       | 2015       | 2016       |
|-----------------------------------|-------------------------------|------------|------------------|------------|------------|------------|
|                                   | Total Priority Projects       | 29,970     | 29,970 4,837,225 |            | 3,496,400  | 491,809    |
|                                   | Committed Projects            | 3,500,000  | 3,500,000        | 5,000,000  | 4,000,000  | -          |
|                                   | All Projects Total            | 3,529,970  | 8,337,225        | 11,721,782 | 7,496,400  | 491,809    |
|                                   | Bond Funding Amount           | 3,529,970  | 7,530,925        | 11,721,782 | 7,496,400  | 491,809    |
| MET                               | TRICS                         |            |                  |            |            |            |
| additional debt service(total) =  |                               | -          | 247,098          | 527,165    | 820,525    | 524,748    |
| cum                               | ulative new debt service =    | -          | 247,098          | 774,263    | 1,594,787  | 2,119,535  |
| estir                             | mated Gen Fund budget =       | 52,867,500 | 55,510,875       | 58,286,419 | 61,200,740 | 64,260,777 |
| addi                              | tional debt service/ Budget = | 0.00%      | 0.45%            | 1.33%      | 2.61%      | 3.30%      |
| exis                              | ting debt service             | 5,068,183  | 5,068,183        | 5,068,183  | 5,068,183  | 5,068,183  |
| existing debt service/Budget =    |                               | 9.59%      | 9.13%            | 8.70%      | 8.28%      | 7.89%      |
| existing debt service + committed |                               | 9.59%      | 9.57%            | 9.12%      | 8.85%      | 7.89%      |
| com                               | bined debt service/Budget =   | 9.59%      | 9.58%            | 10.02%     | 10.89%     | 11.19%     |

#### **Scenario Comparisons**







#### **Scenario Comparisons**



|   |   | Affordability Matrix - \$52.3 Million Budget (FY 2012) |   |                                     |  |                                      |  |  |   |                       |
|---|---|--|---|-------------------------------------|--|--------------------------------------|--|--|---|-----------------------|
| General Fund Balance as a % of Operating Revenues                                     |   | Debt Service as a % of Operating Expenditures          |   | Net Debt per Capita                 |  | Per Capita Debt/Per<br>Capita Income |  | Net Direct Debt as<br>% of Market Valu |   |                       |
| <b>5A -</b> S. Carothers (north) @<br>\$7.6 M; no Carlisle or<br>McEwen Con.          |   |  | • | Yrs 2012-2021 Ratio is above policy |  |                                      |  |  |   |                       |
| <b>5B</b> - S. Carothers (south) @ \$9.1 M; no Carlisle or McEwen Con.                |   |  |   | Yrs 2012-2021 Ratio is above policy |  |                                      |  |  |   |                       |
| <b>5C -</b> S. Carothers (south) @<br>\$9.1 M & McEwen Con @ \$2.5<br>M; no Carlisle. | 0 |  | • | Yrs 2012-2021 Ratio is above policy |  |                                      |  |  |   |                       |
| <b>5D -</b> S. Carothers (south) @ \$9.1 M & McEwen Con \$2.5 M & Carlisle @ \$2.2 M. |   |  | • | Yrs 2012-2021 Ratio is above policy |  |                                      |  |  | 0 | Yr 2015 ratio is weak |

