#### Fire

Rocky Garzarek, Fire Chief

The Franklin Fire Department develops, organizes, equips and maintains the capability to deliver exceptional service to calls for help, anywhere in our City's 41.28 square miles, in 4:47 minutes or less (on average). We also provide mutual aid to surrounding communities when needs arise.

Measurement/Goal	FY09	FY10	FY11	FY12 (Goal)
Goal - To maintain an average first un arrival) of four minutes or less to 90%				to
Average Response Time	4:29 minutes	4:21 minutes	4:47 minutes	4:00 minutes
			<b>建造</b> 模的多的原本	
Goal - To confine the fire to the room of origin for 90% of all interior structure fire incidents	81%	82%	82%	90%
Goal - To deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%
Goal - To deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% Offered 100% Personnel Attended	100% Offered 100% Personnel Attendance	100% Offered 100% Personnel Attendance
Goal - To maintain an Insurance Services Rating of Class 2 or better.	2	2	2	2



#### Sustainable Franklin

The Fire Department helps to promote "Green" in a number of ways. In November 2009, we implemented a Video Conferencing Solution that has reduced our combined travel by 700 miles per class. This has reduced fuel consumption by an average of 116 gallons per class while extending the life of our apparatus, extending the time interval between required maintenance, and reducing our emissions. This year we have increased our usage of this system to include EMS training, as well as, HR training. The department continues to increase the use of fleet maintenance thereby reducing travel to and from Smyrna. We continue to implement electronic documents combined with workflow processes reducing the need for printable materials and travel between our fire stations. The Department also participates in recycling of plastics and aluminum beverage containers, as well as paper products, and has incorporated LED lighting into the specification requirements for new apparatus.

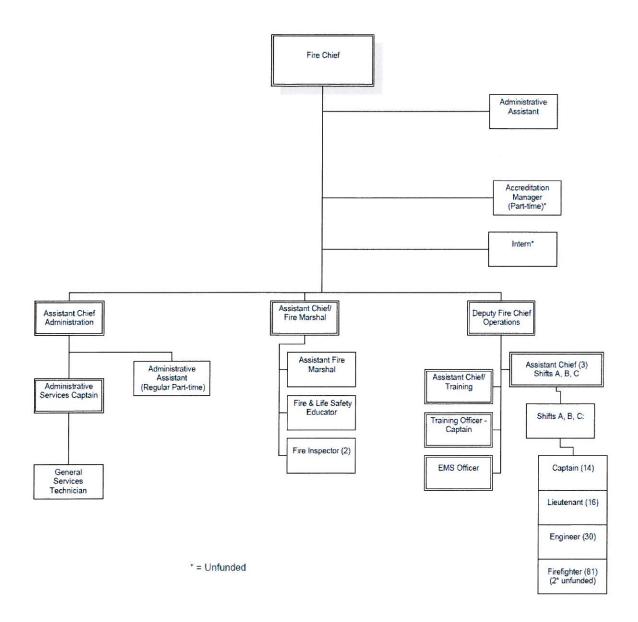
#### 2012-2013 Outlook

The Fire Department remains well aware of the current economic situation and keeps abreast of its future predictions. With this in mind, we have put forth what we believe to be a responsible and absolute "bare bones" budget.

The department has always and will continue to be prudent in the management of our budget resources. We will continue to implement measures such as: increase our usage of fleet maintenance; be prudent in our necessary travels; offer as much in-house training as possible; and modify our response plan when appropriate without sacrificing quality of services. We will make sacrifices whenever and however we can, and be forthcoming when we cannot.



## Organizational Chart



## Staffing by Position

City of Franklin 2012-2013 Fiscal Year Budget General Fund - Fire Personnel by Position

Position		Pay	FY	2012	Not	FY 2	013	Not
Position	Code	Grade	Full-Time	Part-Time	Funded	Full-Time	Part-Time	Funded
Fire Chief	1406	25	1	0	0	1	0	0
Fire Deputy Chief	1415	23	1	0	0	1	0	0
Assistant Chief/Administration	1401	21	1	0	0	1	0	0
Assistant Chief/ Shift Commander	1401	21	3	0	0	3	0	0
Assistant Chief/Training	TBD	21	0	0	0	1	0	0
Assistant Chief/ Fire Marshal	1420	21	1	0	0	1	0	0
EMS Officer	1419	20	1	0	0	1	0	0
Administrative Services Officer	1417	18	1	0	0	1	0	0
Fire Captain	1404	19	14	0	0	14	0	0
Training Officer (Captain)	1411	19	2	0	0	1	0	0
Fire & Life Safety Educator	1421	17	1	0	0	1	0	0
Fire Lieutenant	1409	17	16	0	0	16	0	0
Assistant Fire Marshal (Lt.)	1412	17	1	0	0	1	0	0
Fire Inspector	1418	16	2	0	0	3	0	0
Fire Engineer	1405	15	30	0	0	30	0	0
Firefighter	1407	13	81	0	5	81	0	2
Administrative Assistant	0016	12	1	0	0	2	0	0
Administrative Assistant (Part-Time)	0016P	12	0	1	0	0	1	0
General Services Technician	1416	9	1	0	0	1	0	0
Intern	0014		0	1	1	0	1	1
Accreditation Manager	TBD		0	1	1	0	1	1
		TOTALS	158	3	7	160	3	4

	New Pos	sition	Recla	ssification	No.
Narrative of Personnel Changes	Title	Pay Grade	From Job Title	To Job Title	Estd PG
Two (2) Firefighters - Not funded					
Add one (1) Fire Inspector	Fire Inspector	16	,		
Add one (1) Administrative Assistant	Administrative Assistant	12			
Recalssification of one (1) Training Captain to Training Asst Chief			Training Captain	Training Asst Chief	21
Intern - Not funded					
Accreditation Manager (part-time) - Not funded					

#### Budget Notes/Objectives *Fire*

Our budget requests reflect a 3.71% increase. The increase is seen primarily within the personnel costs. We are seeking to defund two (2) vacant firefighter positions as opposed to five (5) in the previous year while continuing to eliminate funding for an Accreditation Manager (part-time) and an intern. Our requests reflect the addition of a Fire Inspector, a full time Administrative Assistant, and the reclassification of a Training Captain to Training Chief.

Our Operational requests reflect an increase of \$40,116. This increase cannot be attributed to any one area as we have seen slight increases and some decreases in all operational area.

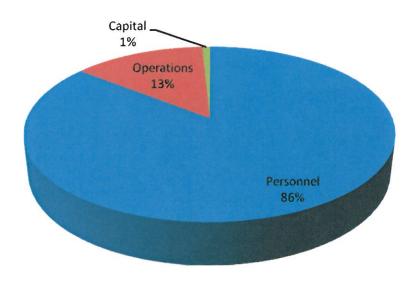
Capital requests are increased by \$34,200. This includes a down payment (\$60,000) on a replacement Heavy Rescue truck.



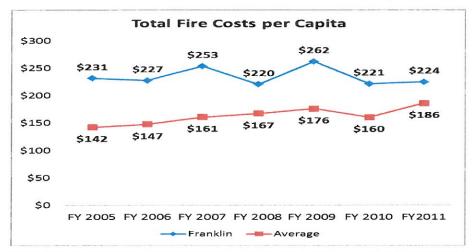
### General Fund Fire

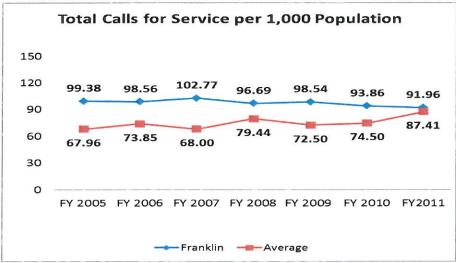
### State   St			Actual 2009	Actual 2010	Budget 2011	Estd 2011	Budget 2012
### State   St	PERS	ONNEL					
TOTAL PERSONNEL	81100	Salaries & Wages	7,632,373	7,523,394	7,348,785	7,566,710	7,319,341
OPERATIONS           82100         Transportation Services         1,546         1,482         2,700         1,974         2,80           82200         Operating Services         67,748         73,172         105,330         88,290         99,41           82300         Notices Subscriptions Publications         14,726         19,792         39,868         28,157         44,58           82400         Utilities         245,680         195,138         205,950         206,685         214,40           82500         Contractual Services         0         5,484         41,000         41,000         27,70           82600         Repair & Maintenance Services         278,303         241,759         299,000         221,540         405,70           82700         Employee Programs         48,900         25,958         42,950         44,950         45,73           82800         Professional Development/Travel         19,577         20,211         24,355         25,000         27,66           83100         Office Supplies         112,425         10,798         13,300         9,990         13,85           83200         Operating Supplies         117,741         76,742         89,250         76,850	81400	Employee Benefits	3,445,437	3,701,675	3,642,007	3,476,391	3,406,898
## 82100 Transportation Services	TOTAL	PERSONNEL	11,077,810	11,225,069	10,990,792	11,043,101	10,726,239
## 82100 Transportation Services							
82200         Operating Services         67,748         73,172         105,350         88,290         99,41           82300         Notices Subscriptions Publications         14,726         19,792         39,868         28,157         44,59           82400         Utilities         245,680         195,138         205,950         206,685         214,40           82500         Contractual Services         0         5,484         41,000         41,000         22,70           82600         Repair & Maintenance Services         278,303         241,759         299,000         221,540         405,70           82700         Employee Programs         48,900         25,958         42,950         44,950         45,13           82800         Professional Development/Travel         19,577         20,211         24,355         25,000         27,66           83100         Office Supplies         12,425         10,788         13,300         9,990         13,85           83200         Operating Supplies         117,741         70,742         89,250         76,850         166,36           83300         Fuel & Mileage         72,475         66,841         65,840         75,000         85,00           83600 <td< td=""><td><b>OPER</b></td><td>ATIONS</td><td></td><td></td><td></td><td></td><td></td></td<>	<b>OPER</b>	ATIONS					
82300 Notices Subscriptions Publications 82400 Utilities 8245,680 82500 Contractual Services 9	82100	Transportation Services	1,546	1,482	2,700	1,974	2,800
82400         Utilities         245,680         195,138         205,950         206,685         214,40           82500         Contractual Services         0         5,484         41,000         41,000         27,70           82600         Repair & Maintenance Services         278,303         241,759         299,000         221,540         405,70           82700         Employee Programs         48,900         25,958         42,950         44,950         45,13           82800         Professional Development/Travel         19,577         20,211         24,355         25,000         27,06           83100         Office Supplies         12,425         10,798         13,300         9,990         13,85           83200         Operating Supplies         117,741         70,742         89,250         76,850         166,36           83300         Fuel & Mileage         72,475         66,841         65,840         75,000         85,00           83500         Machinery & Equipment (<\$25,000)	82200	Operating Services	67,748	73,172	105,350	88,290	99,410
82500 Contractual Services 0 5,484 41,000 41,000 27,70 82600 Repair & Maintenance Services 278,303 241,759 299,000 221,540 405,70 82700 Employee Programs 48,900 25,958 42,950 44,950 45,13 82800 Professional Development/Travel 19,577 20,211 24,355 25,000 27,68 83100 Office Supplies 12,425 10,798 13,300 9,990 13,85 83200 Operating Supplies 117,741 70,742 89,250 76,850 166,36 83300 Fuel & Mileage 72,475 66,841 65,840 75,000 85,00 83500 Machinery & Equipment (<\$25,000) 72,896 58,266 136,025 107,585 291,87 83600 Repair & Maintenance Supplies 57,210 47,411 58,000 50,193 57,95 84000 Operational Units 481 0 5,000 3,000 8,00 85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 5,000 50 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 75,00  TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31							44,595
82600         Repair & Maintenance Services         278,303         241,759         299,000         221,540         405,70           82700         Employee Programs         48,900         25,958         42,950         44,950         45,13           82800         Professional Development/Travel         19,577         20,211         24,355         25,000         27,06           83100         Office Supplies         12,425         10,798         13,300         9,990         13,85           83200         Operating Supplies         117,741         70,742         89,250         76,850         166,36           83300         Fuel & Mileage         72,475         66,841         65,840         75,000         85,00           83500         Machinery & Equipment (<\$25,000)	82400	Utilities	245,680	195,138	205,950		214,400
82700 Employee Programs							27,700
82800 Professional Development/Travel 19,577 20,211 24,355 25,000 27,06 83100 Office Supplies 12,425 10,798 13,300 9,990 13,85 83200 Operating Supplies 117,741 70,742 89,250 76,850 166,36 83300 Fuel & Mileage 72,475 66,841 65,840 75,000 85,00 83500 Machinery & Equipment (<\$25,000) 72,896 58,266 136,025 107,585 291,87 83600 Repair & Maintenance Supplies 57,210 47,411 58,000 50,193 57,95 84000 Operational Units 481 0 5,000 3,000 8,00 85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 0 500 50 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00 TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31 CAPITAL 89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80	82600	Repair & Maintenance Services	278,303	241,759	299,000		405,700
83100         Office Supplies         12,425         10,798         13,300         9,990         13,85           83200         Operating Supplies         117,741         70,742         89,250         76,850         166,36           83300         Fuel & Mileage         72,475         66,841         65,840         75,000         85,00           83500         Machinery & Equipment (<\$25,000)							45,130
83200 Operating Supplies 117,741 70,742 89,250 76,850 166,36 83300 Fuel & Mileage 72,475 66,841 65,840 75,000 85,00 83500 Machinery & Equipment (<\$25,000) 72,896 58,266 136,025 107,585 291,87 83600 Repair & Maintenance Supplies 57,210 47,411 58,000 50,193 57,95 84000 Operational Units 481 0 5,000 3,000 8,000 85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 0 500 50 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00  TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31  CAPITAL 89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80		Professional Development/Travel					27,065
83300 Fuel & Mileage 72,475 66,841 65,840 75,000 85,00 83500 Machinery & Equipment (<\$25,000) 72,896 58,266 136,025 107,585 291,87 83600 Repair & Maintenance Supplies 57,210 47,411 58,000 50,193 57,95 84000 Operational Units 481 0 5,000 3,000 8,00 85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 0 500 50 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00 TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31 CAPITAL 89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80							13,850
83500 Machinery & Equipment (<\$25,000) 72,896 58,266 136,025 107,585 291,87 83600 Repair & Maintenance Supplies 57,210 47,411 58,000 50,193 57,95 84000 Operational Units 481 0 5,000 3,000 8,00 85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 0 500 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00 TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31  CAPITAL 89200 Buildings 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80							166,365
83600 Repair & Maintenance Supplies 57,210 47,411 58,000 50,193 57,95 84000 Operational Units 481 0 5,000 3,000 8,00 85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 0 500 50 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00 TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31 CAPITAL 89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80							85,000
84000         Operational Units         481         0         5,000         3,000         8,00           85100         Property & Liability Costs         129,378         91,641         127,055         174,553         127,05           85200         Rentals         (230)         0         0         500         50           85300         Permits         260         1,891         0         740         4,92           85900         Other Business Expenses         0         (100)         0         (60)           86000         Debt Service and Lease Payments         0         0         0         0         75,00           TOTAL OPERATIONS         1,139,116         930,486         1,255,643         1,155,947         1,697,31           CAPITAL           89200         Buildings         0         0         50,000         50,000           89500         Machinery & Equipment (>\$25,000)         764,183         41,666         0         0         100,80							291,875
85100 Property & Liability Costs 129,378 91,641 127,055 174,553 127,05 85200 Rentals (230) 0 0 0 500 500 50 85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00 TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31 CAPITAL 89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80							57,950
85200         Rentals         (230)         0         0         500         50           85300         Permits         260         1,891         0         740         4,92           85900         Other Business Expenses         0         (100)         0         (60)           86000         Debt Service and Lease Payments         0         0         0         0         75,00           TOTAL OPERATIONS         1,139,116         930,486         1,255,643         1,155,947         1,697,31           CAPITAL           89200         Buildings         0         0         50,000         50,000           89500         Machinery & Equipment (>\$25,000)         764,183         41,666         0         0         100,80			the state of the s	The second secon			8,000
85300 Permits 260 1,891 0 740 4,92 85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00  TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31  CAPITAL 89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80				91,641			127,055
85900 Other Business Expenses 0 (100) 0 (60) 86000 Debt Service and Lease Payments 0 0 0 0 0 75,00  TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31  CAPITAL  89200 Buildings 0 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 0 100,80		Rentals		0	0		500
86000 Debt Service and Lease Payments 0 0 0 0 0 75,000 TOTAL OPERATIONS 1,139,116 930,486 1,255,643 1,155,947 1,697,31  CAPITAL 89200 Buildings 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 100,80			260			The state of the s	4,920
TOTAL OPERATIONS  1,139,116  930,486  1,255,643  1,155,947  1,697,31  CAPITAL  89200 Buildings  0  0  0  50,000  950,000  95000  100,80				(100)	1 ( T)	(60)	0
CAPITAL 89200 Buildings 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 100,80	86000	Debt Service and Lease Payments	0	0	0	0	75,000
89200 Buildings 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 100,80	TOTAL	OPERATIONS	1,139,116	930,486	1,255,643	1,155,947	1,697,315
89200 Buildings 0 0 50,000 50,000 89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 100,80							
89500 Machinery & Equipment (>\$25,000) 764,183 41,666 0 0 100,80	CAPIT	AL					
				The second secon	50,000	50,000	0
TOTAL CAPITAL 764,183 41,666 50,000 50,000 100,80	89500	Machinery & Equipment (>\$25,000)	764,183	41,666	0	0	100,800
	TOTAL	CAPITAL	764,183	41,666	50,000	50,000	100,800

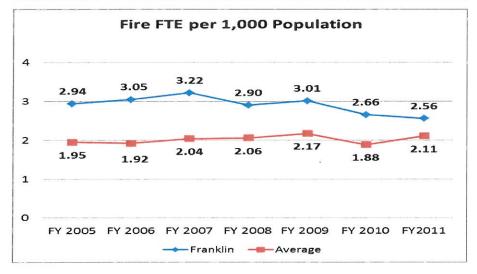
TOTAL EXPENDITURES 12,981,110 12,197,221 12,296,435 12,249,048 12,524,354



#### MTAS Benchmarking Program







<sup>\*</sup>Note: Information from FY2011 University of Tennessee's Municipal Technical Advisory Service statewide benchmarking program.

# 2013 Budget - 11042200 FIRE 2/10/2012 3:32:37 PM

31,000	30,000	000,82	20,000	20,000	00001	25,00		
29,000	28,000	20,000	28,000	35,000	23,776	22 907	TELEPHONE SERVICE	82450
5,900	5,730	07,00	0,120	30,500	25 776 25 776	30 143	NATURAL GAS SERVICE	82440
4,920	4,780	5,000	4,430	4,500	7 // 25	3,700	SOLID WASTE SERVICE	82435
16,940	16,450	5,000	10,960	4 500	3 305	4 433	STORMWATER SERVICE	82430
000,000	46,450	16,000	15.000	15 500	17 040	15 164	WATER & SEWER SERVICE	82420
105 660	122 000	120 000	118 000	115,000	106 662	96.342	ELECTRIC SERVICE	82410
45,895	43,795	42,295	32,200	44,393	32,130	10,102		
0,000	C+6'+	4,000	4,500	1,500	30 135	19 793	TOTAL NOTICES. SUBSCRIPTIONS PUBLICITY	XNSP
6 000	A DAR	4 800	4 500	4 500	4 425	2.880	PUBLICATIONS, NON-TRAINING	82390
1,000	-1000	,,000	,,,,,,		2,046	4,769	EMERGENCY RELIEF	82371
1 090	1,060	1.000	1.000	1.000	1,128	183	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	82370
22.315	21.680	21,050	12,000	17,850	14,214	4,315	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	82360
1,760	1,710	1,660	3,000	7,460	1,404	2,968	PROFESSIONAL STANDARDS / ACCREDITATION	82355
6,860	6,660	6,285	6,200	6,285	1,710	2,347	DUES FOR MEMBERSHIPS	82350
3,500	3,500	3,500	3,500	3,500	2,304	2,330	CITIZENS ACADEMIES	82330
4,370	4,240	4,000	2,000	4,000	4,904		LEGAL NOTICES	82310
104,375	103,280	102,890	102,800	99,410	87,827	73,172	TOTAL OPERATING SERVICES	XOPSV
and the second s					230		OTHER OPERATING SERVICES	82299
1,090	1,060	1,000	1,000	1,000	275	864	LABFEES	82280
1,090	1,060	1,030	1,000	600	7,068	133	UNIFORM RENTAL & SERVICES	82260
101,000	100,000	99,760	100,000	96,310	79,254	71,647	TEVING & PHYSICALS	02228
560	540	500		500			- XANGCAT-CONTENTS	82240
635	620	600	800	1,000	1,000	528	PRINTING & COPYING SERVICES, OUTSOURCED	82210
2,695	2,610	2,900	2,118	2,800	1,078	1,482	TOTAL TRANSPORTATION CHARGES	XTRC
560	540	500	400	500	65	75	VEHICLE TOW-IN SERVICES	82140
330	320	700	18	300	190	190	VEHICLE LICENSES & TITLES	82130
530	515	500	500	1,000	62	505	FREIGHT FOR INBOUND PURCHASED ITEMS	82120
1 275	1.235	1.200	1.200	1,000	761	712	MAILING & OUTBOUND SHIPPING SERVICES	82110
							Operations	
							Opposition	
11,656,665	11,317,131	11,082,687	11,001,670	10,726,239	11,201,685	11,225,069	TOTAL PERSONNEL	XPER
3,692,363	3,584,796	3,462,797	3,390,470	3,400,080	3,377,307	3,701,073	4 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
2 222 222	2 504 700	3 460 707	2 200 470	3 406 909		3 701 675	TOTAL BENEFITS	XBEN
16,000	30,370	38 130	37 200	49 900	126 354	112,002	WORKERS COMPENSATION CLAIMS	81475
			44000		2 752 (677)	112 062	WORKERS COMPENSATION PREMILINS	81470
5,880	5,710	5,540	5,400	5,059	1,007	0000	LINEMPI DYMENT CLAIMS	81460
1,170,390	1,136,300	1,103,210	1,076,400	1,106,704	1,215,574	1,312,237	DEFERRED COMP MATCH	81455
(417,210)	(405,050)	(403,265)	(383,700)	(393,044)	(394,123)	(418,250)	RETIREMENT CONTRIBUTIONS	81450
175,280	170,180	160,615	153,570	157,142	153,074	158,853	GACOT INVOKANCE TREMIUMO	01430
2,102,540	2,041,300	1,970,293	1,933,700	1,929,438	1,918,061	1,985,622	MEDICAL PREMIUMS	81420
599,033	581,586	573,274	553,000	551,699	553,904	547,633	FICA (EMPLOYER'S SHARE)	81410
7,964,302	7,732,335	7,619,890	7,611,200	7,319,341	7,624,319	7,523,394	IOIAL WAGES	AVVAGE
(274,068)	(266,085)	(258,335)		(252,411)			VACANCY ADJUSIMENT	861.9
289,580	281,140	272,950	278,200	265,000	269,163	281,516	FIRE HOLIDAY PAY	81180
118,290	114,850	111,500	131,300	95,000	176,738	90,288	OVERTIME PAY	81120
7,830,500	7,602,430	7,493,775	7,201,700	7,211,752	7,178,418	7,151,590	REGULAR PAY	81110
							Personnel	
Forecast 2015	Forecast 2014	Budget 2013	Estd 2012	Budget 2012	Actual 2011	Actual 2010	Label	Account
F201	F2014	B2013	EA2012	B2012	A2011	A2010		

# 2013 Budget - 11042200 FIRE 2/10/2012 3:32:37 PM

106,000	103,000	100,000	85,000	85,000	82,363	00,841		2
106,000	103,000	100,000	85,000	85,000	82,363	66,841	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	
107,820	104,710	164,900	158,815	166,365	91,427	70,742	TOTAL OPERATING SUPPLIES	XOPS
16,000	15,500	15,000	24,915	24,915	21,093	14,346	OTHER OPERATING SUPPLIES	
1,090	1,060	1,000	1,000	1,000	70		EVIDENCE SUPPLIES	83282 EV
		64,250	62,000	62,000	12,872	4,588	UNIFORMS, SPECIALIZED	
42,400	41,200	40,000	36,000	36,000	32,708	34,777	UNIFORMS PURCHASED	
990	960	900	900	900	236	346	SAFETY SUPPLIES	
28,250	27,430	25,850	23,000	25,850	18,001	15,260	MEDICAL SUPPLIES	
1,090	1,060	1,000	1,000	1,000	374		CHEMICALS & LAB SUPPLIES	83220 CH
18,000	17,500	16,900	10,000	14,700	6,074	1,425	TRAINING SUPPLIES	83210 TF
14,910	14,430	13,800	12,650	13,850	11,487	10,798	TOTAL OFFICE SUPPLIES	XOFS
7,980	7,750	7,300	7,000	7,300	7,540	6,255	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	
560	540	500	500	500	172	75	EMPLOYEE BENEVOLENCE ITEMS	
300	250	200	150	500			OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	
6,070	5,890	5,800	5,000	5,550	3,776	4,468	OFFICE SUPPLIES	83110 OF
41,425	40,145	38,973	27,065	27,065	23,595	20,211	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	XPDT
90	75	60	110	110		35	OTHER TRAVEL EXPENSES	0
10,525	10,225	9,928	4,675	4,675	3,085	2,495	MEALS (OUTSIDE WILLIAMSON COUNTY)	
9,350	9,000	8,815	7,110	7,110	7,337	4,625	LODGING	
2,300	2,215	2,150	3,470	3,470	3,081	2,401	AIR TRAVEL	
160	130	100	350	350	1,452	678	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	
19 000	18 500	17 920	11.350	11.350	8.641	9.976	REGISTRATIONS	82810 RE
64,730	63,905	60,956	38,000	45,130	21,129	25,958	TOTAL EMPLOYEE PROGRAMS	XEPG
8,700	8,500	8,220	8,000	15,000	40	2,090	TRAINING, IN-HOUSE	-
52,750	52,225	49,736	27,000	27,130	18,172	23,379	TRAINING, OUTSIDE	82780 TR
3,280	3,180	3,000	3,000	3,000	2,917	488	EMPLOYEE RECOGNITION/RECEPTIONS	
							EMPLOYEE WELLNESS PROGRAM	
							TUITION ASSISTANCE PROGRAM	82720 TI
328,750	313,485	422,100	433,170	405,700	267,545	241,759	TOTAL REPAIR & MAINTENANCE SERVICES	XRMSV
1,600	1,500	11,500		3,000	975		OTHER REPAIR & MAINTENANCE SERVICES	82699 01
105,120	96,360	87,600	70,000	160,000	54,464	66,266	BUILDING REPAIR & MAINTENANCE SERVICES	
3,700	3,600	3,500	3,000	2,700	1,790	1,200	GROUNDS MAINTENANCE SERVICES	
4 770	4 635	4 500	4 000	3 000	006	1.500	LANDSCAPING SERVICES	
			48,170	45,000	20	CT.	PAVING & REPAIR SERVICES	82640 PA
55,120	53,560	52,000	48,000	47,000	61,910	29,927	QUIPMENT REPAIR & MAINTENANCE SERVICES	
158,440	153,830	263,000	260,000	145,000	147,465	142,860	VEHICLE REPAIR & MAINTENANCE SERVICES	
31,870	30,160	27,800	67,691	27,700	21,688	5,484	O LAL CON RAC DAL SERVICES	ACIO
7,600	6,600	5,600	5,000	5,500	3,530	5,484	OTHER CONTRACTUAL SERVICES	0
			40,261		660		CONSULTANT SERVICES	
					50		AUDIT SERVICES	82530 AL
24,270	23,560	22,200	22,430	22,200	17,448		COMPUTER SERVICES	82510 CC
234,140	227,090	219,000	212,280	214,400	200,628	195,138	TOTAL UTILITIES	XUTIL
1,380	1,340	1,300	1,260	1,500	1,261	11,874	INTERNET & RELATED SERVICES	
10,600	10,300	10,000	8,200	9,000	9,769	11,204	CELLULAR TELEPHONE SERVICE	
8 740	8 490	4 500	4 300	8.000	5.857	3.073	800 MHZ ACCESS LINE SERVICE	82451 80
Enrecast 2015	Forecast 2014	Budget 2013	Estd 2012	Buidnet 2012	Actual 2011	Actual 2010	ab be	

# 2013 Budget - 11042200 FIRE 2/10/2012 3:32:37 PM

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305.000	265,000	60,000					VEHICLES (>\$25,000)	89520
					24,853		FURNITURE, FIXTURE (>\$25,000)	
							Amount missing from detail	
							Drafting Pit	ω Ν
							Penaving and Bayes of Bases	
							BUILDING IMPROVEMENTS	89230
							Capital	
1,707,817	1,657,897	1,737,431	1,735,839	1,697,315	1,248,674	930,485	TOTAL OPERATIONS	XOP
56,302	56,302	56,302	75,000	75,000			- CLAL DEB - SERVICE	>000
1,846	3,632	5,359	7,500	7,500			TOTAL DEBT SERVICE	
54,456	52,670	50,943	67,500	67,500			LEASE/LOAN PRINCIPAL	86700
					(60)	(100)	TOTAL OTHER BUSINESS EXPENSES	XOBE
					(60)	(100)	MISCELLANEOUS-DONATIONS	85991
5,000	4,500	3,926	4,920	4,920	2,139	1,890	TOTAL PERMITS	XPERM
5,000	4,500	3,926	4,920	4,920	2,139	1,890	STATE FEES	
560	540	500	500	500			- C- 20 Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z	2
560	540	500	500	500			EQUIPMENT RENTAL & LEASES	
138,840	134,800	130,870	127,055	127,055	182,684	91,641	TOTAL PROPERTY & LIABILITY COSTS	
2,740	2,660	2,380	2,300	2,300	38 500	(0,0,0)	LEGAL SETTLEMENTS	
136,100	132,140	128,290	124,555	124,555	135,268	95,515	PROPERTY DAMAGE COSTS	85120
							DRODEDTY & LIABILITY INCLIDANCE	
8,740	8,490	8,000	7,500	8,000	31,051		TOTAL OPERATIONAL UNITS	
0,740	0,100	0,000	,,000	0	27,744		GRANT PROGRAMS	
8 7	8 490	8 000	7 500	8 000	3.307		CENTURY COURT TRAINING CENTER OPERATIONS	84210
60,780	59,010	56,950	57,200	57,950	45,417	47,411	TOTAL REPAIR & MAINTENANCE SUPPLIES	XRMS
1,090	1,060	1,000	1,000	1,000	948	1,483	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	83699
21,200	20,600	20,000	18,000	30,000	24,797	25,912	BUILDING MAINTENANCE SUPPLIES	
1 320	1,280	1,200	1.200	1.200	518	560	GROUNDS MAINTENANCE SUPPLIES	
5,190	5,040	4,/50	3,000	3,000	1,497	513	LANDSCAPING SUPPLIES	
26,500	25,750	25,000	28,000	11,000	15,180	13,64/	FIRE HYDRANT STIPPLIES	83630
2,200	2,100	2,000	1,500	7,000	2,477	4,982	VEHICLE PARTS & SUPPLIES	
354,985	347,645	285,269	291,875	291,875	146,540	38,266	THE WINDSHINGER I & EXCIT MEIN! (~\$60,000)	SALO
52,939	51,397	49,900	5,000	5,000	33	374	TOTAL MACHINERY & FOLIDARINE (*\$25,000)	XVVEI
63,113	64,275	59,490	25,050	25,050	65,291	15,441	COMPUTER HARDWARE (<\$25,000)	
126,852	123,157	119,570	224,670	224,670	69,156	32,625	MACHINERY & EQUIPMENT (<\$25,000)	
89,123	86,527	34,669	24,900	24,900			VEHICLES (<\$25,000)	
22 028	080 00	21 640	12 255	12 255	12.061	9.826	FURNITURE, FIXTURES (<\$25,000)	
Earnast 20	Eprocast 2014	Budget 2013	Estd 2012	Rudget 2012	Actual 2011	Actual 2010	Label	Account

# 2013 Budget - 11042200 FIRE 2/10/2012 3:32:37 PM

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PART-TIME HEADCOUNT		TOTAL EXPENDITURES	TOTAL CAPITAL	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	Amount missing from detail	Various	Tomado Sirens (from CIP)	Defibrillator & Equipment	Thermal Imaging Cameras & Equipment	Compressor / Monitor	MACHINERY & EQUIPMENT (>\$25,000)	Amount missing from detail	Vehicle (1999) 12 years old in 2011 - EMS Officer use	Pick up Truck (1996) 15 years old in 2011 - Gen Svcs Technician use	Rescue 4 (2004) 8 years old in 2012 - to lease	Rescue 2 (2006) 7 years old in 2013 - to lease	Rescue 1 (2006) 7 years old in 2013 - to lease	Ladder 4 (1997) 15 years old in 2012 (10% down payment)	Insurance Reimbursement - Engine 3	Custom Pumper	Asst Fire Marshal 1994 10 years old in 2014	Tower 1's Replacement (25% Down Payment)	Ladder 5 Replacement	Rescue 3 (2001) 12 years old in 2013	Vehicle (2002) 10 years old - Admin Asst Chief use	Vehicle (2006) 6 years old in 2012 - Battalion Chief use	Label	
		12,197,220	41,666	41,666				19,541	22,125		41,666																Actual 2010	A2010
		12,475,212	24,853	24,853																							Actual 2011	A2011
		12,423,554																									Budget 2012	B2012
		12,737,509																									Е	EA2012
2		12,955,118	135,000	135,000				75,000			75,000													60,000			Budget 2013	B2013
		13,265,028	290,000	290,000					25,000		25,000										25,000			240,000			Forecast 2014	F2014
		13,694,482	330,000	330,000					25,000		25,000											225,000	80,000				Forecas	F2015